

Supplemental Guide: Adult Reconstructive Orthopaedic Surgery



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# TABLE OF CONTENTS

INTRODUCTION	3
PATIENT CARE	4
History and Physical Examination, Imaging Interpretation, and Diagnosis Non-Operative Management Arthroscopic Operative Skills Primary Knee and Primary Hip Replacement Knee and Hip Revision	
MEDICAL KNOWLEDGE	14
Orthopaedic Clinical Decision-Making Basic Science: Gross Anatomy, Biomechanics, Tribology, Implant Design, and Pathophysiology	14 16
SYSTEMS-BASED PRACTICE	18
Patient Safety and Quality Improvement System Navigation for Patient-Centered Care Physician Role in Health Care Systems	
PRACTICE-BASED LEARNING AND IMPROVEMENT	24
Evidence-Based and Informed Practice Reflective Practice and Commitment to Personal Growth	24 25
PROFESSIONALISM	
Professional Behavior and Ethical Principles Accountability/Conscientiousness Well-Being	27 29 31
INTERPERSONAL AND COMMUNICATION SKILLS	33
Patient- and Family-Centered Communication Interprofessional and Team Communication Communication within Health Care Systems	
MAPPING OF MILESTONES 1.0 TO 2.0	40
RESOURCES	42

## **Milestones Supplemental Guide**

This document provides additional guidance and examples for the Adult Reconstructive Orthopaedic Surgery Milestones. This is not designed to indicate any specific requirements for each level, but to provide insight into the thinking of the Milestone Work Group.

Included in this document is the intent of each Milestone and examples of what a Clinical Competency Committee (CCC) might expect to be observed/assessed at each level. Also included are suggested assessment models and tools for each subcompetency, references, and other useful information.

Review this guide with the CCC and faculty members. As the program develops a shared mental model of the Milestones, consider creating an individualized guide (Supplemental Guide Template available) with institution/program-specific examples, assessment tools used by the program, and curricular components, including rotation mapping.

Additional tools and references, including the Milestones Guidebook, Clinical Competency Committee Guidebook, and Milestones Guidebook for Residents and Fellows, are available on the <u>Resources</u> page of the Milestones section of the ACGME website.

Patient Care 1: History and Physical Examination, Imaging Interpretation, and Diagnosis Overall Intent: To develop a comprehensive differential diagnosis based on complete history, physical examination, and diagnostic testing.

Milestones	Examples
<b>Level 1</b> Obtains appropriate medical history and performs basic orthopaedic examination, with	<ul> <li>Asks pertinent questions regarding sensations that were experienced in the injured joint (pop, snap, etc.)</li> </ul>
guidance	<ul> <li>Asks questions regarding joint swelling onset</li> </ul>
Identifies diagnostic testing for common adult reconstructive conditions	<ul> <li>Identifies appropriate x-ray views as common diagnostic testing</li> </ul>
Develops a basic differential diagnosis pertinent to common orthopaedic conditions, with guidance	<ul> <li>Develops appropriate differential diagnosis based on patient history and physical exam</li> </ul>
<b>Level 2</b> Obtains history of the condition or injury and performs an orthopaedic examination for common adult reconstructive conditions	<ul> <li>Asks appropriate history questions for a patient with shoulder pain</li> </ul>
Interprets diagnostic testing for adult reconstructive conditions, with guidance	• Orders appropriate x-ray views to assess joint injury (shoulder instability, hip arthritis, etc.)
Develops a basic differential diagnosis pertinent to adult reconstructive conditions, with guidance	<ul> <li>Develops appropriate differential diagnosis based on patient history and physical examination commonly seen in the specific population</li> </ul>
<b>Level 3</b> Obtains history of the condition or injury, performs an orthopaedic examination, and recognizes complex or high-risk adult reconstructive conditions	<ul> <li>Asks appropriate history questions for a patient with arthritis and contributing comorbid conditions (e.g., multiple sclerosis (MS), Parkinson's)</li> </ul>
Orders and interprets diagnostic testing for complex adult reconstructive conditions, with guidance	<ul> <li>Interprets the x-rays and other advanced imaging findings in tandem to create a diagnosis</li> </ul>
Develops a comprehensive differential diagnosis based on the history and physical examination finding, with guidance	<ul> <li>Interprets physical exam and specialized imaging to create appropriate treatment plan</li> </ul>
<b>Level 4</b> Independently obtains history of conditions or injuries and consistently performs	Recognizes the subtlety of midflexion instability versus patella-femoral instability

complex examinations of adult reconstructive conditions	
Independently interprets diagnostic testing for complex adult reconstructive conditions Independently develops a comprehensive differential diagnosis based on history and physical examination finding	<ul> <li>Identifies osteonecrosis on magnetic resonance imaging (MRI) scan</li> <li>Develops timing framework to utilize advanced imaging after metal-on-metal arthroplasty</li> <li>Finalizes treatment plan based on physical exam and specialized imaging</li> </ul>
<b>Level 5</b> Develops and publishes on a new physical examination maneuver	Creates population health recommendations for preoperative management for patients     with comorbid conditions
Develops a novel diagnostic technique or tool	<ul> <li>Recognizes patient-specific peri-operative risks and makes recommendations to mitigate risk</li> </ul>
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Multisource feedback</li> </ul>
Curriculum Mapping	
Notes or Resources	<ul> <li>Bonnaig N, Dailey S, Archdeacon M. Proper patient positioning and complication prevention in orthopaedic surgery. J Bone Joint Surg Am. 2014;96:1135-1140. https://pubmed.ncbi.nlm.nih.gov/24990979/. 2021.</li> <li>Noordin S, McEwen JA, Kragh JF, Aiesen E, Masri BA. Surgical tourniquets in orthopaedics. J Bone Joint Surg Am. 2009;91A(12):2958-2967. https://ecommons.aku.edu/cgi/viewcontent.cgi?article=1017&amp;context=pakistan_fhs_mc_s urg_orthop. 2021.</li> </ul>

Patient Care 2: Non-Operative Management	
Overall Intent: To evaluate and develop a treatment plan for adult reconstructive conditions	
Milestones	Examples
<b>Level 1</b> Generates a basic treatment plan for common adult reconstructive conditions, with direct supervision	• Develops a treatment plan for evaluation and management of hip and knee arthritis with direct attending supervision
Manages patients with basic adult reconstructive conditions (e.g., knee injection, bracing, physical therapy prescription), with direct supervision	<ul> <li>Prescribes devices or durable medical equipment to assist in the relief of hip and knee pain and understands the role of physical therapy</li> </ul>
<b>Level 2</b> Generates a basic treatment plan for common adult reconstructive conditions, with	<ul> <li>Develops a treatment plan for hip and knee joint arthritis, with indirect supervision</li> </ul>
indirect supervision	<ul> <li>Understands the risks, benefits, and alternatives of intra-articular injectables (e.g., corticosteroids, viscos supplementation, platelet-rich plasma)</li> </ul>
Manages patients with basic adult reconstructive conditions, with indirect supervision	<ul> <li>Directs or performs intra-articular injections of the hip and knee joints</li> </ul>
<b>Level 3</b> Generates and modifies a treatment plan for complex adult reconstructive conditions, with guidance	<ul> <li>Develops a treatment plan for patients with post-traumatic and/or septic arthritis</li> </ul>
Independently manages patients and adapts the management plan for basic adult reconstructive conditions	<ul> <li>Establishes a plan for the evaluation and treatment for infection following hip and knee replacements</li> <li>Establishes a treatment plan for patients with hip and knee joint instability following replacements</li> </ul>
<b>Level 4</b> Independently generates and modifies individualized treatment plans	<ul> <li>Develops an individualized plan for patients with complex hip and knee conditions requiring joint replacement (e.g., hip dysplasia, post-traumatic and post-septic arthritis)</li> <li>Develops and individualized plan for patients with failed hip and knee replacements (e.g., management of bone defects and ligament deficiencies)</li> </ul>
Independently manages patients and adapts the management plan for complex adult reconstructive conditions	<ul> <li>Has a good understanding of the published data to make complex clinical decisions (e.g, The need for resection/amputation/non-operative management)</li> </ul>
<b>Level 5</b> Develops and/or disseminates a novel treatment protocol	<ul> <li>Designs a new device or develops a new technique or protocol for management of hip and knee arthritis and arthroplasty</li> </ul>

	• Publishes, presents, or is recognized as an expert in adult reconstructive conditions of the
	hip and knee joints
Assessment Models or Tools	Direct observation
	Multisource feedback
Curriculum Mapping	
Notes or Resources	<ul> <li>Rees HW, Barba M. AAOS Clinical Practice Guideline: Management of Osteoarthritis of the Hip. <i>J Am Acad Orthop Surg.</i> 2020 Apr 1;28(7):e292-e294.</li> <li>Weber KL, Jevsevar DS, McGrory BJ. AAOS Clinical Practice Guideline: Surgical Management of Osteoarthritis of the Knee: Evidence-based Guideline. <i>J Am Acad Orthop Surg.</i> 2016 Aug;24(8):e94-6.</li> <li>Parvizi J, Della Valle CJ. AAOS Clinical Practice Guideline: diagnosis and treatment of periprosthetic joint infections of the hip and knee. <i>J Am Acad Orthop Surg.</i> 2010 Dec;18(12):771-2.</li> </ul>

Patient Care 3: Arthroscopic Operative Skills	
Overall Intent: To plan and perform a primary arthroscopy and care for subsequent surgical complications	
Milestones	Examples
<b>Level 1</b> Develops a simple surgical plan, with indirect supervision	Develops plan for degenerative meniscus tear
Demonstrates basic surgical skills (e.g., wound closure) and assists with procedures	<ul> <li>Performs diagnostic arthroscopy of common joints (e.g., knee, shoulder), with direct supervision</li> </ul>
Identifies and reports simple complications	<ul> <li>Identifies post-surgical bleeding and stiffness</li> </ul>
<b>Level 2</b> Develops a surgical plan that includes identification of potential challenges and technical complexities, with guidance	<ul> <li>Develops a surgical plan for meniscectomy</li> <li>Gains access and navigates the joint during surgery</li> </ul>
Establishes portals and access and performs diagnostic knee and/or shoulder arthroscopy, with indirect supervision	<ul> <li>Performs complete diagnostic arthroscopy of the knee with meniscectomy and of the shoulder with debridement</li> <li>Recognizes need for ancillary portals</li> </ul>
Identifies and manages simple complications, with guidance	Recognizes common complications of surgery
<b>Level 3</b> Develops a surgical plan for complex procedures, including contingencies for complications, with guidance	
Performs critical steps of knee and/or shoulder procedures, with guidance; establishes portals and access and performs hip and/or elbow arthroscopy, with indirect supervision	<ul> <li>Performs diagnostic arthroscopy of a partial or total knee replacement</li> </ul>
Identifies and manages complex complications, with guidance	Treats and manages post-operative complications of surgery
<b>Level 4</b> Independently develops a surgical plan for complex procedures, including contingencies for complications	

Independently performs complex procedures with skill and confidence	<ul> <li>Performs lateral release and excision of osteophytes, bony impingement, and patellar clunk fibrous tissue</li> </ul>
Independently develops a plan for managing complex complications	<ul> <li>Recognizes, corrects, and avoids potential intra-operative complications</li> </ul>
Level 5 Develops novel surgical techniques	<ul> <li>Acts as a primary referral to treat complex revision reconstruction procedures (e.g., shoulder with bone loss, revision femoroacetabular impingement debridement)</li> </ul>
Contributes to quality improvement initiative	Acts as a primary referral for complex osteoarticular problems
regarding complications at the institution	Contributes to a patient registry for risk factors for recurrent shoulder instability
Assessment Models or Tools	Direct observation
	Multisource feedback
Curriculum Mapping	
Notes or Resources	<ul> <li>American Academy of Orthopaedic Surgeons Management of Osteoarthritis of the Knee (Non- Arthroplasty) Evidence-Based Clinical Practice Guideline. <u>https://www.aaos.org/oak3cpg</u>. Published 2021 Aug 31.</li> </ul>
	<ul> <li>Sequeira SB, Scott J, Novicoff W, Cui Q. Systematic review of the etiology behind patellar clunk syndrome. <i>World J Orthop</i>. 2020;11(3):184-196. Published 2020 Mar 18. doi:10.5312/wjo.v11.i3.184</li> </ul>

Patient Care 4: Primary Knee and Primary Hip Replacement Overall Intent: To plan and perform a primary total knee/total hip replacement and care for subsequent surgical complications	
Milestones	Examples
<b>Level 1</b> Develops a simple surgical plan, with indirect supervision	<ul> <li>Develops a surgical plan for primary total hip and knee arthroplasty, including the approach (anterior versus posterior from hip replacement and medial parapatellar arthrotomy for knee replacement)</li> </ul>
Demonstrates basic surgical skills (e.g., wound closure) and assists with procedures	• Demonstrates basic surgical skills like making a medial parapatellar arthrotomy, broaching the femoral canal, using a saw in captured guides, and closing the capsule
Identifies and reports simple complications	<ul> <li>Identifies and recognizes simple complications like wound drainage and prosthetic dislocation on post-operative imaging</li> </ul>
<b>Level 2</b> Develops a surgical plan that includes identification of potential challenges and technical complexities, with guidance	• Develops, with guidance, a surgical plan with identification of potential difficulties (e.g., for knee replacement: fixed flexion contracture, valgus deformity; for hip replacement: dysplastic hip, significant leg length discrepancy)
Performs surgical approach, with indirect supervision	• Develops, with guidance, a surgical plan with identification of potential difficulties (e.g., for knee replacement: fixed flexion contracture, valgus deformity; for hip replacement: dysplastic hip, significant leg length discrepancy)
Identifies and manages simple complications, with guidance	<ul> <li>Identifies and manages complications such as post-operative total hip dislocations with closed reduction under sedation, aspiration of knee joint for ruling out peri-prosthetic joint infection</li> </ul>
<b>Level 3</b> Develops a surgical plan for complex procedures, including contingencies for complications, with guidance	<ul> <li>Develops a surgical plan for revision total knee and revision total hip arthroplasty with attention to anatomy and associated complications</li> </ul>
Performs critical steps of procedures, with guidance	<ul> <li>Develops a surgical plan for revision total knee and revision total hip arthroplasty with attention to anatomy and associated complications</li> </ul>
Identifies and manages complex complications, with guidance	<ul> <li>Develops a surgical plan for revision total knee and revision total hip arthroplasty with attention to anatomy and associated complications</li> </ul>
<b>Level 4</b> Independently develops a surgical plan for complex procedures, including contingencies for complications	<ul> <li>Independently develops plan for complex hip and knee arthroplasty (e.g., bone loss, soft tissue compromise, post-traumatic injury, prior fusion, peri-prosthetic joint infection, or prior hardware)</li> </ul>

Independently performs complex procedures with skill and confidence	• Independently performs complex arthroplasty of the hip (e.g., trochanteric osteotomy, hip dysplasia, bone loss requiring wedges/augments/cages) and knee (e.g., extensor mechanism reconstruction, soft tissue compromise, management of bone loss with
Independently develops a plan for managing complex complications	cones/sleeves/stems)
	<ul> <li>Independently develops plan/manages complex complications (e.g., acetabular or femoral fracture, peri-prosthetic joint infection, instability/dislocation, extensor mechanism deficiency)</li> </ul>
Level 5 Develops novel surgical techniques	<ul> <li>Develops and implements a comprehensive perioperative multimodal pain medication protocol for total joint arthroplasty patients</li> </ul>
Contributes to quality improvement initiative regarding complications at the institution	<ul> <li>Develops a multidisciplinary approach for pre-operative work-up including evaluation and optimization of patients with history of mental health/substance abuse issues prior to undergoing total joint arthroplasty</li> <li>Independently performs a total femoral replacement using a unique technique to incorporate the abductor mechanism onto the prosthesis</li> </ul>
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Multisource feedback</li> </ul>
Curriculum Mapping	
Notes or Resources	<ul> <li>Mont, MA, Tanzer, M, AAOS Orthopaedic Knowledge Update 6 (Hip and Knee Reconstruction Sections 1,2,3,), AAOS, 2021.</li> <li>Lieberman, JR, AAOS Comprehensive Orthopaedic Review 3 (Section 9), AAOS, 2019</li> </ul>

Patient Care 5: Knee and Hip Revision	
<b>Overall Intent:</b> To plan and perform a revision total knee/total hip replacement and care for subsequent surgical complications	
Milestones	Examples
<b>Level 1</b> Develops a simple surgical plan, with indirect supervision	• Develops a surgical plan for aseptic loosening (total knee arthroplasty (TKA) and total hip arthroplasty(THA))
Demonstrates basic surgical skills (e.g., wound	
closure) and assists with procedures	<ul> <li>Demonstrates basic surgical skills like sawing, broaching, and reaming in a safe and effective manner</li> </ul>
Identifies and reports simple complications	
	<ul> <li>Identifies and recognizes simple complications like maltracking, flexion/extension gap imbalance</li> </ul>
<b>Level 2</b> Develops a surgical plan that includes identification of potential challenges and technical complexities, with guidance	<ul> <li>Develop a surgical plan for straight forward single component revision for aseptic problems (e.g., loosening, instability)</li> </ul>
Performs surgical approach, with direct supervision	• Performs surgical approach to obtain necessary exposure, with direct supervision
Identifies and manages simple complications, with guidance	<ul> <li>Identifies and manages simple complications such as wound issues or patellar maltracking</li> </ul>
<b>Level 3</b> Develops a surgical plan for complex revision procedures, including contingencies for complications, with guidance	• Develops a surgical plan for complex revision and extensile surgical approach
Performs surgical approach, with indirect supervision	• Performs critical portions of procedure including extensile surgical approach and removal of well-fixed cemented or uncemented components, with supervision
Identifies and manages complex complications, with guidance	<ul> <li>Identifies pre-operative peroneal nerve palsy, post-operative laxity, midflexion instability following total knee arthroplasty, with guidance</li> </ul>
<b>Level 4</b> Independently develops a surgical plan for revision complex procedures, including contingencies for complications	<ul> <li>Develops a surgical plan treatment of prosthetic joint infection or reconstruction for massive osteolysis</li> </ul>

Performs critical steps of procedures, with guidance	<ul> <li>Independently performs extensile surgical approach or removal of well-fixed cemented or uncemented components</li> </ul>
Independently develops a plan for managing	
complex complications	<ul> <li>Develops plan for managing bone loss in massive osteolysis</li> </ul>
<b>Level 5</b> Independently performs complex revision procedures with skill and confidence	<ul> <li>Independently performs extensile surgical approach or component removal and spacer placement for prosthetic joint infection</li> </ul>
Contributes to quality improvement initiative regarding complications at the institution	<ul> <li>Develops a clinical pathway for post-operative management of revision TKA/THA</li> </ul>
Assessment Models or Tools	Direct observation
	Multisource feedback
Curriculum Mapping	•
Notes or Resources	<ul> <li>Mont, MA, Tanzer, M. AAOS Orthopaedic Knowledge Update 6 (Sections 11, 20, 34, 35), AAOS, 2021.</li> </ul>
	• Sheth NP, Bonadio MB, Demange MK. Bone loss in revision total knee arthroplasty: evaluation and management. <i>Journal of the American Academy of Orthopaedic Surgeons</i> . 25(5):348-357.
	<ul> <li>Sheth NP, Rozell JC, Paprosky WG. Evaluation and treatment of patients with acetabular osteolysis after total hip arthroplasty. <i>Journal of the American Academy of Orthopaedic</i> <i>Surgeons</i>. 27(6):e258-e267.</li> </ul>

Medical Knowledge 1: Orthopaedic Clinical Decision Making Overall Intent: To understand the effects of patient anatomy, complex clinical conditions, and implant design on treatment choices	
Milestones	Examples
<b>Level 1</b> Articulates a methodology for clinical reasoning	<ul> <li>Presents a patient complaining of hip/knee pain, including relevant musculoskeletal symptoms and activity history after interviewing the patient</li> <li>Investigates medical record for ancillary treatments including physical and/or occupational therapies, bracing, injections</li> </ul>
Identifies resources to direct clinical decisions	<ul> <li>Orders appropriate basic imaging studies for the involved hip/knee</li> </ul>
<b>Level 2</b> Demonstrates clinical reasoning to determine treatment goals	<ul> <li>Prioritizes common-to-rare differential diagnoses for hip/knee pain relevant to patient history</li> <li>Interprets plain radiographs to determine presence of acute and/or chronic conditions</li> </ul>
Selects and prioritizes relevant resources based on the scenario to inform decisions	<ul> <li>Relates the potential findings seen on plain radiographs (e.g., osteonecrosis, subchondral sclerosis, malalignment, unicompartmental versus tricompartmental arthritis)</li> <li>Orders indicated advanced imaging studies and related the potential findings noted on MRI or computerized tomography (CT) scan</li> <li>Applies the appropriate use criteria to an individual patient</li> </ul>
<b>Level 3</b> Synthesizes information to make clinical decisions for straightforward conditions	<ul> <li>Prioritizes a broad differential diagnosis for the presentation of hip/knee pain to include hip and spine pathology, infection, and inflammatory etiologies</li> <li>Orders appropriate adjunct plain radiographs (e.g., stress views, hip-to-knee, weight bearing, lumbar films) to inform comprehensive diagnosis</li> </ul>
Integrates evidence-based information to inform diagnostic decision-making for straightforward conditions	<ul> <li>Describes the appropriate clinical practice guidelines to guide non-operative and surgical decision making for hip/knee pathology</li> <li>Uses the clinical and radiological findings to make a preliminary diagnosis of hip and knee arthritis and a preliminary treatment plan</li> </ul>
<b>Level 4</b> Efficiently synthesizes information and integrates reflection to make clinical decisions for complex conditions	<ul> <li>Adjusts surgical plan to incorporate treatment of malalignment, medial collateral ligament/lateral collateral ligament deficiency, acetabular dysplasia, and bony deformities</li> <li>Considers patient factors in timing and reconstruction options for a total knee arthroscopy versus unicompartmental knee arthroscopy</li> </ul>
diagnostic decision-making for complex conditions	<ul> <li>Incorporates clinical practice guidelines into clinical/radiologic findings to develop a comprehensive surgical and rehabilitation plan</li> </ul>

	• Uses current evidence and other resources to decide most appropriate implant choice (e.g., posterior stabilized versus cruciate retaining, cemented versus cementless, primary versus revision components)
<b>Level 5</b> Incorporates clinical reasoning to improve care pathways	<ul> <li>Demonstrates knowledge of the interlinked effects of biologic materials, surgical treatment, and rehabilitation protocols, and applies them to appropriate patient populations and specific patient needs</li> <li>Understands the methodology for applying appropriate-use criteria</li> </ul>
Assessment Models or Tools	<ul> <li>Case-based discussions</li> <li>Multisource feedback</li> <li>Medical record (chart) audit</li> <li>Preceptor encounters</li> <li>Reflection</li> </ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>McGrory BJ, Weber KL, Jevsevar DS, Sevarino, K. Surgical management of osteoarthritis of the knee: evidence-based guideline. <i>Journal of the American Academy of Orthopaedic Surgeons</i>. 24(8):e87-e93. doi: 10.5435/JAAOS-D-16-00159</li> <li>Sanders JO, Murray J, Gross L. Non-arthroplasty treatment of osteoarthritis of the knee. <i>Journal of the American Academy of Orthopaedic Surgeons</i> 22(4):256-260. doi: 10.5435/JAAOS-22-04-256</li> <li>Rees, HW. Management of osteoarthritis of the hip. <i>Journal of the American Academy of Orthopaedic Surgeons</i>. 28(7):e288-e291. doi: 10.5435/JAAOS-D-19-00416</li> </ul>

Medical Knowledge 2: Basic Science: Gross Anatomy, Biomechanics, Tribology, Implant Design, and Pathophysiology	
<b>Overall Intent:</b> To understand the effect of gross anatomy, physiology, biomechanics, tribology, and implant design on surgical planning,	
Milestones	Examples
<b>Level 1</b> Demonstrates knowledge of regional gross anatomy	<ul> <li>Demonstrates knowledge of gross anatomy, particularly extremity anatomy</li> <li>Correlates anatomic knowledge to imaging findings on basic imaging studies (plain radiographs)</li> <li>Demonstrates knowledge of normal joint anatomy and natural history of joint arthritis</li> </ul>
Demonstrates knowledge of basic biomechanics, material properties, implant design, wear, and prosthetic joint infection	<ul> <li>Understands the importance of post-operative complications following total joint arthroplasty (e.g., wound healing complications, infections, venous thromboembolism, instability, neurovascular injury, stiffness)</li> <li>Understands basic implant choices</li> </ul>
<b>Level 2</b> Demonstrates knowledge of surgical anatomy and pathophysiology	<ul> <li>Demonstrates knowledge of intermuscular and internervous planes for surgical approaches and can identify structures at risk during a surgical approach</li> <li>Correlates anatomic knowledge to imaging findings on advanced imaging studies (e.g., MRI, CT, nuclear medicine)</li> <li>Demonstrates knowledge of the pathophysiology of joint arthritis, current literature, and treatment options</li> </ul>
Demonstrates knowledge of diagnostic modalities for implant-related complications	<ul> <li>Demonstrates knowledge of diagnostic modalities for implant related complications (e.g., metal-on-metal reaction, trunionosis, osteolysis, acute versus chronic periprosthetic joint infection</li> <li>Demonstrates general understanding of differences in implant design including bearing surface options, fixation method, and material properties</li> <li>Demonstrates ability to appropriately work-up a periprosthetic joint infection</li> </ul>
<b>Level 3</b> Applies knowledge of anatomy and pathophysiology to explain the effects of surgical or non-surgical treatment on patient outcomes for straightforward conditions	<ul> <li>Applies knowledge of anatomy and pathophysiology to understand the principles of implant biomechanics and failure</li> <li>Understands differences in common approaches to the hip and the knee and anticipates factors that should alter approach consideration in a primary situation</li> </ul>
Applies knowledge of diagnostic modalities for implant-related complications	<ul> <li>Applies knowledge of anatomy and pathophysiology to appropriate component positioning in primary total hip arthroplasty and balancing in primary total knee arthroplasty</li> <li>Understands basic pre-surgical planning and templating</li> </ul>

	Identifies implants at risk of unique complications and understands appropriate work-up
	for such complications
	Demonstrates ability to differentiate between acute and chronic periprosthetic joint
	infection
	• Acknowledges controversies within the field (e.g., implant options, approach options,
	technology options)
Level 4 Applies knowledge of anatomy and	• Applies knowledge of anatomy and pathophysiology to anticipate alterations in surgical
pathophysiology to explain the effects of surgical	approach, develop treatment strategies, and develop post-operative protocols (e.g.,
or non-surgical treatment on patient outcomes	applies understanding of joint reactive forces) in complex/revision situations
for complex conditions	
Applica knowledge of implant design and	- Demonstrates chility to pro-encretively plan for complex space (o.g., implant colection
selection based on the nathology	• Demonstrates ability to pre-operatively plan for complex cases (e.g., implant selection, implant position)
selection based on the pathology	<ul> <li>Demonstrates foresight into notential complications in complex cases and has back-up</li> </ul>
	nlan available
Level 5 Develops and/or disseminates	Presents at a regional conference on the use of biologics
knowledge of adult reconstructive topics	• Presents at a national conference for epidemiology and treatment options for knee injuries
	• Primary presenter/author on original work related to anatomy/approach, biomechanics.
	tribology, infection or implant design
Assessment Models or Tools	Direct observation
	E-module multiple choice tests
	Hospital safety report audit
	Multisource feedback
	Presentations (M and M, QI)
	Reflection
	Simulation
Curriculum Mapping	•
Notes or Resources	• Croskerry P. Achieving quality in clinical decision making: Cognitive strategies and
	detection of bias. Academic Emergency Medicine. 2002;9(11):1184-1204.
	https://onlinelibrary.wiley.com/doi/abs/10.119//aemj.9.11.1184?sid=nlm%3Apubmed.
	2021.
	• Norman GK, Monteiro SD, Snerbino J, ligen JS, Schmidt HG, Mamede S. The causes of
	thinking Acad Mod 2017:02(1):22-20
	https://journale.lww.com/acadomicmodicino/Fulltoxt/2017/01000/The_Courses_of_Errors_i
	n Clinical Reasoning 13 aspy 2021

Systems-Based Practice 1: Patient Safety and Quality Improvement (QI)	
Overall Intent: To engage in the analysis and management of patient safety events, including relevant communication with patients,	
families, and health care professionals; to conduct a QI project	
Milestones	Examples
Level 1 Demonstrates knowledge of common	Lists patient misidentification or medication errors as common patient safety events
patient safety events	<ul> <li>Identifies pain medication safety issues when cross referencing patient medications</li> </ul>
Demonstrates knowledge of how to report	• Reports lack of implementation of identifier (e.g., non-slip socks) or room door sign in
patient safety events	geriatric patient population at risk for falls
	<ul> <li>Describes how to report errors in the local clinical environment</li> </ul>
	<ul> <li>Knows the systems process for communicating potential medication errors</li> </ul>
Demonstrates knowledge of basic quality	Summarizes protocols resulting in fall reduction
improvement methodologies and metrics	<ul> <li>Summarizes common home issues to mitigate fall issues such as room carpets and grab bars</li> </ul>
<b>Level 2</b> Identifies system factors that lead to patient safety events	<ul> <li>Identifies geriatric patient characteristics contributing to fall risk</li> </ul>
Reports patient safety events through institutional reporting systems (simulated or actual)	<ul> <li>Correctly applies a Plan Do Study Act (PDSA) QI project to help eliminate narcotic dependency in a trauma-injured patient</li> </ul>
Describes local quality improvement initiatives	Describes root cause analysis process
<b>Level 3</b> Participates in analysis of patient safety events (simulated or actual)	<ul> <li>Prepares for morbidity and mortality (M and M) presentations</li> </ul>
Participates in disclosure of patient safety events to patients and their families (simulated or actual)	<ul> <li>Communicates, under supervision, with patients/families about a medication error</li> </ul>
Participates in local quality improvement initiatives	<ul> <li>Participates in protocol with risk management to disclose medication errors</li> </ul>
<b>Level 4</b> Conducts analysis of patient safety events and offers error prevention strategies (simulated or actual)	<ul> <li>Collaborates with a team to conduct the analysis of fall occurrences and can effectively communicate with patients/families about those events</li> </ul>

Discloses patient safety events to patients and their families (simulated or actual)	<ul> <li>Participates in a QI project to decrease frequency of falls within the practice</li> </ul>
Demonstrates the skills required to identify, develop, implement, and analyze a quality improvement project	
<b>Level 5</b> Actively engages teams and processes to modify systems to prevent patient safety events	<ul> <li>Assumes a leadership role at the departmental or institutional level for patient safety</li> </ul>
Role models or mentors others in the disclosure of patient safety events	<ul> <li>Conducts a simulation for disclosing patient safety events</li> </ul>
Creates, implements, and assesses quality improvement initiatives at the institutional or community level	<ul> <li>Recognizes the need for and completes a QI project to decrease fall risk in the geriatric population in collaboration with the county health department and shares results with stakeholders</li> </ul>
	Stateholders
Assessment Models or Tools	Direct observation
Assessment Models or Tools	Direct observation     E-module multiple choice tests
Assessment Models or Tools	Direct observation     E-module multiple choice tests     Hospital safety report audit
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>E-module multiple choice tests</li> <li>Hospital safety report audit</li> <li>Multisource feedback</li> <li>Presentations (M and M, OI)</li> </ul>
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>E-module multiple choice tests</li> <li>Hospital safety report audit</li> <li>Multisource feedback</li> <li>Presentations (M and M, QI)</li> <li>Reflection</li> </ul>
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>E-module multiple choice tests</li> <li>Hospital safety report audit</li> <li>Multisource feedback</li> <li>Presentations (M and M, QI)</li> <li>Reflection</li> <li>Simulation</li> </ul>
Assessment Models or Tools Curriculum Mapping	<ul> <li>Direct observation</li> <li>E-module multiple choice tests</li> <li>Hospital safety report audit</li> <li>Multisource feedback</li> <li>Presentations (M and M, QI)</li> <li>Reflection</li> <li>Simulation</li> </ul>

Systems-Based Practice 2: System Navigation for Patient-Centered Care	
Overall Intent: To effectively navigate the health care system, including the interdisciplinary team and other care providers, to adapt care to	
a specific patient population to ensure high-qual	ity patient outcomes
Milestones	Examples
Level 1 Demonstrates knowledge of care coordination	<ul> <li>Identifies the primary care provider for a geriatric patient after hip arthroplasty, including home health nurse, physical therapist, and social workers as members of the team</li> </ul>
Identifies key elements for safe and effective transitions of care and hand-offs	<ul> <li>Lists follow-up of labs, testing, new medications, and consults as essential components of a sign-out</li> </ul>
<b>Level 2</b> Coordinates care of patients in routine clinical situations effectively using the roles of interprofessional team members	<ul> <li>Coordinates transition of care with rehabilitation facility at the time of discharge from the hospital</li> </ul>
Performs safe and effective transitions of care/hand-offs in straightforward clinical situations	<ul> <li>Uses a systematic institutional process during routine sign-out</li> </ul>
<b>Level 3</b> Coordinates care of patients in complex clinical situations effectively using the roles of interprofessional team members	<ul> <li>Coordinates complex care with the social worker for a homeless patient to ensure appropriate medical aftercare</li> </ul>
Performs safe and effective transitions of care/hand-offs in complex clinical situations	<ul> <li>Uses institutional protocol when transferring a complex patient to the intensive care unit (ICU)</li> </ul>
<b>Level 4</b> Role models effective coordination of patient-centered care among multidisciplinary teams	<ul> <li>Leads team members during inpatient rotations in appropriate consultation with care coordination in disposition of homeless patient with mobility impairment</li> </ul>
Role models and advocates for safe and effective transitions of care/hand-offs	<ul> <li>Plans for cross-coverage in case of unanticipated absence of a team member</li> </ul>
<b>Level 5</b> Analyzes the process of care coordination and leads in the design and implementation of improvements	<ul> <li>Leads a community outreach program to design and implement a quality improvement project for home rehabilitation</li> </ul>
Improves quality of transitions of care within and across health care delivery systems to optimize patient outcomes	<ul> <li>Develops a protocol (care pathways for various orthopaedic conditions) to improve transitions to long-term care facilities</li> </ul>
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Multisource feedback</li> </ul>

	<ul> <li>Objective structured clinical examination (OSCE)</li> <li>Quality metrics and goals mined from electronic health records (EHR)</li> <li>Review of sign-out tools, use and review of checklists</li> </ul>
Curriculum Mapping	
Notes or Resources	<ul> <li>Centers for Disease Control. Population health training. <u>https://www.cdc.gov/pophealthtraining/whatis.html</u>. 2021.</li> <li>Hospitals in Pursuit of Excellence. Preventing Patient Falls: A Systematic Approach from the Joint Commission Center for Transforming Healthcare Project. <u>http://www.hpoe.org/Reports-HPOE/2016/preventing-patient-falls.pdf</u>. 2021.</li> <li>Skochelak SE, Hawkins RE, Lawson LE, Starr SR, Borkan JM, Gonzalo JD. AMA Education Consortium: Health Systems Science. 1st ed. Philadelphia, PA: Elsevier; 2016. <u>https://commerce.ama-assn.org/store/ui/catalog/productDetail?product_id=prod2780003</u>. 2021.</li> </ul>

## Systems-Based Practice 3: Physician Role in Health Care Systems

**Overall Intent:** To understand the physician's role in the complex health care system and how to operate effectively within the system to improve patient care

Milestones	Examples
Level 1 Describes basic health payment	Articulates the differences between home care, skilled nursing, and long-term care
systems, including government, private, public,	facilities
and uninsured care, as well as different practice	• Takes into consideration patient's prescription drug coverage when recommending
models	medical treatment of osteoarthritis
Level 2 Describes how working within the health	Identifies coding requirements for clinical documentation
care system impacts patient care, including	• Explains that improving patient satisfaction potentially improves patient compliance
billing and could g	• Recognizes that appropriate comorbidity documentation can influence the seventy of
	<ul> <li>Inderstands the impact of health plan coverage on prescription drugs for individual</li> </ul>
	patients
Level 3 Analyzes how personal practice affects	• Ensures compliance with care pathways to optimize length of stay
the system (e.g., length of stay, readmission	<ul> <li>Understands the role of patient education in decreasing readmission rates</li> </ul>
rates, clinical efficiency)	
Level 4 Uses shared decision-making in patient	• Ensures proper documentation of qualifying hospital stay prior to discharging a patient to
care, taking into consideration costs to the	a skilled nursing facility for physical therapy
patient	Works collaboratively to improve patient assistance resources for a patient with a recent
	amputation and limited resources
	• Tailors treatment decisions to patient resources/insurance status (e.g., prescribing a brace versus applying a splint)
Level 5 Participates in advocacy activities for	<ul> <li>Improves informed consent process for non-English-speaking patients requiring</li> </ul>
health policy	interpreter services
	Performs clinical research that effects health care disparities
Assessment Models or Tools	Direct observation
	Medical record (chart) audit
	Patient satisfaction data
	Portfolio
Curriculum Mapping	•
Notes or Resources	• Agency for Healthcare Research and Quality (AHRQ). Measuring the quality of physician
	care. <u>https://www.anrq.gov/talkingquality/measures/setting/physician/index.html</u> . 2021.
	• AHKQ. Major physician Measurement Sets. <u>https://www.anrq.gov/protessionals/quality-</u>
	Drau V/L McClollan MR, McCinnis, IM, et al. Vital directions for health and health acros
	Priorities from a National Academy of Medicine initiative JAMA 2017;317(14):1461 1470
	$\mu$ Phonues from a national Academy of Medicine Initiative. JAMA. 2017;317(14):1461-1470.

https://nam.edu/vital-directions-for-health-health-care-priorities-from-a-national-academy-
of-medicine-initiative/. 2021.
The Commonwealth Fund. Health system data center.
http://datacenter.commonwealthfund.org/?ga=2.110888517.1505146611.1495417431-
<u>1811932185.1495417431#ind=1/sc=1</u> . 2021.
The Kaiser Family Foundation. <u>www.kff.org</u> . 2021.
• The Kaiser Family Foundation. Health reform. https://www.kff.org/topic/health-reform/.
2021.

Practice-Based Learning and Improvement 1: Evidence-Based and Informed Practice Overall Intent: To incorporate evidence and patient values into clinical practice

Milestones	Examples
<b>Level 1</b> Demonstrates how to access and use available evidence and incorporate patient preferences and values to the care of a straightforward condition	<ul> <li>Compares evidence-based guidelines and literature review for treatment of hip and knee osteoarthritis to patient's preference for treatment while communicating and understanding options</li> </ul>
<b>Level 2</b> Articulates clinical questions and elicits patient preferences and values to guide evidence-based care	<ul> <li>Identifies and discusses potential evidence-based treatment options for a patient with a hip and knee osteoarthritis and solicits patient perspective on activity level and needs</li> </ul>
<b>Level 3</b> Locates and applies the best available evidence, integrated with patient preference, to the care of complex conditions	<ul> <li>Obtains, discusses, and applies evidence for the treatment of a patient with hip and knee osteoarthritis and co-existing obesity, diabetes, and coronary artery disease</li> <li>Understands and appropriately uses clinical practice guidelines in making patient care decisions while eliciting patient preferences for operative versus non-operative treatment</li> </ul>
<b>Level 4</b> <i>Critically appraises and applies</i> <i>evidence, even in the face of uncertainty and</i> <i>conflicting evidence, to guide care tailored to the</i> <i>individual patient</i>	<ul> <li>Accesses the primary literature to identify alternative treatments for hip and knee arthritis based on age, activity level, medical comorbidities, functional demands (e.g., high tibial osteotomy versus unicompartmental versus total knee arthroplasty) based on bone quality.</li> </ul>
<b>Level 5</b> Coaches others to critically appraise and apply evidence for complex conditions and/or participates in the development of guidelines	<ul> <li>Leads clinical discussion on application of evidence-based practice for treatment of hip and knee osteoarthritis</li> <li>Develops a patient optimization pathway to prevent perioperative complications following hip and knee surgery as part of a multidisciplinary team</li> </ul>
Assessment Models or Tools	<ul> <li>Core conference participation</li> <li>Direct observation</li> <li>Oral or written examinations</li> <li>Presentation evaluation</li> </ul>
Curriculum Mapping	
Notes or Resources	<ul> <li>AO Foundation surgery reference. (national organization guidelines, e.g., American Osteopathic Association, American Academy of Orthopaedic Surgeons) <u>https://surgeryreference.aofoundation.org/orthopedic-trauma/adult-trauma/proximal-femur/femoral-neck-fracture-subcapital-displaced</u>. 2021.</li> <li>Orthopaedic Trauma Association (OTA). Femoral neck fractures. <u>https://ota.org/sites/files/2018-08/L02-Femoral%20Neck%20Fractures.pdf</u>. 2021.</li> <li>Various journals (<i>Journal of the American Academy of Orthopaedic Surgeons, Journal of Orthopaedic Trauma, Journal of Arthroplasty</i>)</li> </ul>

Practice-Based Learning and Improvement 2: Reflective Practice and Commitment to Personal Growth	
<b>Overall Intent:</b> To seek clinical performance inf	formation with the intent to improve care; reflects on all domains of practice, personal
interactions, and behaviors, and their impact on	colleagues and patients (reflective mindfulness); develop clear objectives and goals for
improvement in some form of a learning plan	
Milestones	Examples
Level 1 Accepts responsibility for personal and	<ul> <li>Let the attending know what areas of weakness or gaps in knowledge</li> </ul>
professional development by establishing goals	<ul> <li>Reflects on feedback from patient care team members</li> </ul>
Identifies the strengths, deficiencies, and	Identifies gaps in knowledge
limitations in one's knowledge and expertise	
Level 2 Demonstrates openness to feedback	<ul> <li>Integrates and responds to feedback to adjust clinical performance</li> </ul>
and other input to inform goals	
Analyzes and reflects on the strengths,	• Assesses time management skills and how it impacts timely completion of clinic notes and
deficiencies, and limitations in one's knowledge	
and expertise to design a learning plan, with	• Develops individual education plan to improve study skills and knowledge base, with
assistance	assistance
Level 3 Responds to reedback and other input	Uses feedback to modify personal professional development goals
episodically, with adaptability and numility	
Creates and implements a learning plan to	Creates a comprehensive personal curriculum to improve education, including menitoring
ontimize educational and professional	and accountability for a study plan
development	and accountability for a study plan
Level A Actively seeks feedback and other input	Asks for feedback from peers, faculty members, and ancillary team members
with adaptability and humility	Asis for recuback from peers, racuity members, and ancidary team members
Uses ongoing reflection feedback and other	• Debriefs with the attending and other patient care team members after patient encounter
input to measure the effectiveness of the	to optimize future collaboration in the care of the patient and family
learning plan, and, when necessary, improves it	
Level 5 Role models consistently seeking	Models and teaches practice improvement through focused study and reflective feedback
feedback and other input with adaptability and	
humility	
Coaches others on reflective practice	• Develops educational module for collaboration with other patient care team members
Assessment Models or Tools	Core conference participation
	Direct observation
	Review of learning plan

Curriculum Mapping	
Notes or Resources	Burke AE, Benson B, Englander R, Carraccio C, Hicks PJ. Domain of competence:
	practice-based learning and improvement. Academic Pediatrics. 2014;14(2 Suppl):S38-
	S54. https://www.academicpedsjnl.net/article/S1876-2859(13)00333-1/pdf. 2021.
	Hojat M, Veloski JJ, Gonnella JS. Measurement and correlates of physicians' lifelong
	learning. Academic Medicine. 2009;84(8):1066-1074.
	https://journals.lww.com/academicmedicine/fulltext/2009/08000/Measurement and Correl
	ates of Physicians Lifelong.21.aspx. 2021.
	• Lockspeiser TM, Schmitter PA, Lane JL, Hanson JL, Rosenberg AA, Park YS. Assessing
	residents' written learning goals and goal writing skill: validity evidence for the learning
	goal scoring rubric. Academic Medicine. 2013;88(10):1558-1563.
	https://journals.lww.com/academicmedicine/fulltext/2013/10000/Assessing Residents W
	ritten Learning Goals and.39.aspx. 2021.

Professionalism 1: Professional Behavior and Ethical Principles	
Overall Intent: To recognize and address lapses in ethical and professional behavior, demonstrate ethical and professional behaviors, and	
use appropriate resources for managing ethical and professional dilemmas	
Milestones	Examples
Level 1 Identifies and describes inciting events	<ul> <li>Identifies fatigue, illness, increased substance/alcohol use and unmanaged stress as</li> </ul>
for professionalism lapses	contributing factors to professional lapses
Demonstrates knowledge of the ethical	Relates the importance of patient autonomy as it relates to informed consent including the
principles underlying patient care (e.g. informed	role of surrogates and advance directives
consent. surrogate decision making, advance	• Understands the impact of disclosing errors in patient care and loss of patient
directives, confidentiality, error disclosure,	confidentiality
stewardship of limited resources, and related	
topics)	
Level 2 Demonstrates insight into professional	<ul> <li>Understands perceptions created by tone of voice, timing/place of feedback within the</li> </ul>
behavior in straightforward situations	health care team during daily patient care activities
Applies ethical principles in straightforward	<ul> <li>Notifies appropriate people of personal mistakes: does not make excuses</li> </ul>
situations and takes responsibility for lapses	Accepts responsibility when supervising residents who do not provide appropriate
	instruction to learners (e.g., wrong labs, splint)
Level 3 Demonstrates professional behavior in	<ul> <li>Does not attribute blame when discussing adverse outcome with family members or the</li> </ul>
complex situations	patient
	<ul> <li>Uses respectful, unemotional communication in discussions when resolving conflict within the atthe area to area</li> </ul>
	nealth care team
Integrates ethical principles and recognizes the	Notifies site director or appropriate supervisor after noticing a colleague seems to be
need to seek help in complex situations	impaired
Level 4 Recognizes situations that may promote	Acts in patient's best interest when collaborating with other health care services to
professionalism lapses and intervenes to	determine appropriate admission service
prevent lapses in oneself and others	<ul> <li>Responds to inappropriate racial or gender microaggressions</li> </ul>
Recognizes and uses appropriate resources for	<ul> <li>Elevates issues regarding limb amputation or other adverse outcomes to appropriate</li> </ul>
managing and resolving ethical dilemmas (e.g.,	channels when family or other conflict is evident (e.g., Ethics Committee, legal counsel,
ethics consultations, literature review, risk	risk management)
management/legal consultation)	<b>5</b> ,
Level 5 Coaches others when their behavior	<ul> <li>Chooses appropriate setting and tone in discussions with others regarding suboptimal</li> </ul>
fails to meet professional expectations	professional behavior

Identifies and seeks to address system-level	Recognizes source of repetitive conflict between members of health care team and
factors that induce or exacerbate ethical	recommends institutional policy to resolve
problems or impede their resolution	Devises materials to aid others in learning to provide informed consent
Assessment Models or Tools	Direct observation
	Global evaluation
	Multisource feedback
	Oral or written self-reflection
	Simulation
Curriculum Mapping	
Notes or Resources	<ul> <li>American Medical Association (AMA). Ethics. <u>https://www.ama-assn.org/delivering-</u></li> </ul>
	care/ama-code-medical-ethics. 2021.
	ABIM Foundation, ACP-ASIM Foundation, European Federation of Internal Medicine.
	Medical professionalism in the new millennium: A physician charter. <i>Perspectives</i> . 2002.
	https://abimfoundation.org/wp-content/uploads/2015/12/Medical-Professionalism-in-the-
	New-Millenium-A-Physician-Charter.pdf. 2021.
	• Bynny RL, Paauw DS, Papadakis MA, Pfeil S. Medical Professionalism Best Practices:
	Professionalism in the Modern Era. Aurora, CO: Alpha Omega Alpha Medical Society;
	2017. http://alphaomegaalpha.org/pdfs/Monograph2018.pdf. 2021.
	• Domen RE, Johnson K, Conran RM, et al. Professionalism in pathology: A case-based
	approach as a potential education tool. Arch Pathol Lab Med. 2017;141(2):215-219.
	https://meridian.allenpress.com/aplm/article/141/2/215/132523/Professionalism-in-
	Pathology-A-Case-Based-Approach. 2021.
	Levinson W, Ginsburg S, Hafferty FW, Lucey CR. Understanding Medical
	Professionalism. 1st ed. New York, NY: McGraw-Hill Education; 2014.
	https://accessmedicine.mhmedical.com/book.aspx?bookID=1058. 2021.

Overall Intent: To take responsibility for one's own actions and the impact on patients and other members of the health care team

Milestones	Examples
Level 1 Reliably arrives to clinical activities on	Completes work hour logs promptly
time and describes strategies for ensuring timely task completion	<ul> <li>Exhibits punctuality in conference attendance</li> </ul>
Responds promptly to requests or reminders to complete tasks and responsibilities	Completes end-of-rotation evaluations
<b>Level 2</b> Performs tasks and responsibilities in a timely manner with appropriate attention to detail in straightforward situations	<ul> <li>Completes administrative tasks, documents safety modules, procedure review, and licensing requirements by specified due date</li> </ul>
Completes tasks and responsibilities without reminders	<ul> <li>Completes tasks before going out of town in anticipation of lack of computer access while traveling</li> </ul>
<b>Level 3</b> <i>Prioritizes tasks and responsibilities in a timely manner with appropriate attention to detail in complex situations</i>	<ul> <li>Notifies attending of multiple competing demands on call, appropriately triages tasks, and asks for assistance from other residents or faculty members as needed</li> </ul>
Proactively completes tasks and responsibilities to ensure that the needs of patients, teams, and systems are met	<ul> <li>Arranges coverage for assigned clinical tasks in preparation for being out of the office to ensure appropriate continuity of care</li> </ul>
<b>Level 4</b> Recognizes barriers that may impact others' ability to complete tasks and responsibilities in a timely manner	<ul> <li>Takes responsibility for inadvertently omitting key patient information during sign-out</li> <li>Recognizes personal deficiencies in communication with team members about patient care needs</li> <li>Recognizes when multiple residents are unavailable, the outpatient clinic will be negatively affected, and appointments delayed</li> </ul>
<b>Level 5</b> Develops processes to enhance other's ability to efficiently complete patient care tasks and responsibilities	<ul> <li>Leads interdisciplinary team to identify problems and specific solutions to develop a process to streamline patient discharges</li> </ul>
Assessment Models or Tools	<ul> <li>Compliance with deadlines and timelines</li> <li>Direct observation</li> <li>Global evaluations</li> <li>Multisource feedback</li> <li>Self-evaluations and reflective tools</li> <li>Simulation</li> </ul>

Curriculum Mapping	
Notes or Resources	• AMA. Ethics. https://www.ama-assn.org/delivering-care/ama-code-medical-ethics. 2021.
	<ul> <li>American Academy of Orthopaedic Surgeons (AAOS). Code of Ethics and</li> </ul>
	Professionalism for Orthopaedic Surgeons. https://www.aaos.org/about/bylaws-
	policies/ethics-and-professionalism/code/. 2021.
	<ul> <li>Code of conduct from fellow/resident institutional manual</li> </ul>
	<ul> <li>Expectations of residency program regarding accountability and professionalism</li> </ul>

Professionalism 3: Well-Being	
Overall Intent: To identify, use, manage, improve, and seek help for personal and professional well-being for self and others	
Milestones	Examples
Level 1 Recognizes the importance of	Acknowledges own response to patient's poor outcome
addressing personal and professional well-being	<ul> <li>Receives feedback on missed emotional cues after a family meeting</li> </ul>
(e.g., physical, and emotional health)	
Level 2 Lists available resources for personal	<ul> <li>Independently identifies and communicates impact of a personal family tragedy</li> </ul>
and professional well-being	
Describes institutional resources that are meant	• Lists graduate medical education (GME) counseling services, suicide hotline, and well-
to promote well-being	being committee representatives available at the institution
Level 3 Discusses a plan to promote personal	Develops a reflective response to deal with personal impact of difficult patient encounters
support	
support	
Recognizes which institutional factors affect	Identifies faculty mentors
well-being	
Level 4 Independently develops a plan to	<ul> <li>Identifies ways to manage personal stress and responses to unexpected patient</li> </ul>
promote personal and professional well-being	outcomes, independently
Describes institutional factors that positively	<ul> <li>Identifies initiatives within the fellowship program to improve well-being</li> </ul>
and/or negatively affect well-being	
Level 5 Creates institutional-level interventions	<ul> <li>Assists in organizational efforts to address clinician well-being after patient</li> </ul>
that promote colleagues' well-being	diagnosis/prognosis/death
Describes institutional programs designed to	• Implements a lasting initiative to improve fellow well-being within the program
Accessment Models or Table	
Assessment models of Tools	Croup interview or discussions for team activities
	<ul> <li>Individual interview</li> </ul>
	Institutional online training modules
	Self-assessment and personal learning plan
Curriculum Mapping	•
Notes or Resources	• This subcompetency is not intended to evaluate a resident's well-being, but to ensure
	each resident has the fundamental knowledge of factors that impact well-being, the

mechanisms by which those factors impact well-being, and available resources and tools
to improve well-being.
• ACGME. Tools and Resources. https://www.acgme.org/What-We-Do/Initiatives/Physician-
Well-Being/Resources. 2021.
• Ames SE, Cowan JB, Kenter K, Emery S, Halsey D. Burnout in orthopaedic surgeons: A
challenge for leaders, learners, and colleagues: AOA critical issues. J Bone Joint Surg
<i>Am.</i> 2017;99(14):e78.
https://journals.lww.com/jbjsjournal/Abstract/2017/07190/Burnout in Orthopaedic Surgeo
ns A Challenge for.12.aspx. 2021.
<ul> <li>Daniels AH, DePasse JM, Kamal RN. Orthopaedic surgeon burnout: Diagnosis,</li> </ul>
treatment, and prevention. J Am Acad Orthop Surg. 2016;24(4):213-9.
https://www.researchgate.net/publication/294918464 Orthopaedic Surgeon Burnout Dia
gnosis Treatment and Prevention. 2021.
• Hicks PJ, Schumacher D, Guralnick S, Carraccio C, Burke AE. Domain of competence:
Personal and professional development. Acad Pediatr. 2014 Mar-Apr;14(2 Suppl):S80-97.
https://pubmed.ncbi.nlm.nih.gov/24602666/. 2021.
Local resources, including Employee Assistance

Interpersonal and Comn	nunication Skills 1: Patient- and Family-Centered Communication
Overall Intent: To deliberately use language ar	nd behaviors to form constructive relationships with patients and family; identify
communication barriers including recognizing biases, diversity, and health care disparities while respecting patient autonomy in	
communications; organize and lead communication around shared decision making	
Milestones	Examples
<b>Level 1</b> Demonstrates respect and establishes rapport with patients and their families (e.g., situational awareness of language, disability, health literacy level, cultural differences)	<ul> <li>Introduces self and faculty member, identifies patient and others in the room, and engages all parties in health care discussion with sensitivities to patient and family dynamics</li> </ul>
Communicates with patients and their families in	Identifies need for trained interpreter with non-English-speaking patients
an understandable and respectful manner	Uses age-appropriate and health literacy-appropriate language
Demonstrates basic understanding of the	<ul> <li>Outlines basic risks, benefits, and alternatives to surgery</li> </ul>
informed consent process	
<b>Level 2</b> Establishes a therapeutic relationship in straightforward encounters	<ul> <li>Avoids medical jargon and restates patient perspective when discussing a diagnosis and treatment options for osteoarthritis</li> </ul>
Identifies barriers to effective communication (e.g., health literacy, cultural differences)	• Uses patient-centered communication when answering questions during the informed consent process
	<ul> <li>Recognizes the need for handouts with diagrams and pictures to communicate information to a patient who is unable to read</li> </ul>
Answers questions about straightforward	Discusses risks, benefits, and alternatives for treatment of osteoarthritis
Level 3 Establishes a theraneutic relationshin in	<ul> <li>Acknowledges a patient's request for an inappropriate diagnostic study and respectfully.</li> </ul>
challenging encounters (e.g., shared decision- making)	redirects and initiates a treatment plan using only appropriate studies
When prompted, reflects on personal biases while attempting to minimize communication barriers	<ul> <li>Modifies a treatment plan to achieve a patient's goal of being able to run after hip replacement surgery even though the physician has biases about high-impact activities</li> </ul>
Counsels patients through the decision-making process for straightforward conditions	• Discusses indications, risks, benefits, and alternatives during informed consent for a hip replacement including a discussion of patient functional outcomes

Level 4 Facilitates difficult discussions with	Counsels representative family members in the care of a patient with dementia and a hip
patients and their families, (e.g., explaining	osteoarthritis when some family members desire surgery and others do not
complications, therapeutic uncertainty)	
Recognizes biases and integrates the patient's	• Discusses a middle-aged patient's goal to run a marathon after knee replacement surgery
viewpoint and autonomy to ensure effective	despite personal bias about high-impact activity on a knee replacement; includes
communication	Identification of risks, benefits, and long-term effects of high-impact running, and a
	treatment plan to achieve the patient's goal
Counsels patients through the decision-making	• Discusses indications, risks, benefits, and alternatives during informed consent for hip
process for complex conditions	osteoarthritis with multiple medical conditions, dementia, and high risk of death associated
Level 5 Casebas athems in the facilitation of	with surgical or non-surgical treatment, including ambiguous outcomes
Level 5 Coaches others in the facilitation of difficult conversations	• Leads an OSCE for obtaining informed consent in hip arthritis patients with dementia
Mentors others in situational awareness and	<ul> <li>Encourages others to take the Implicit Bias Test (link in Resources) and leads a</li> </ul>
critical self-reflection	discussion about impact of implicit bias in fellowship
	Observes interactions between residents and patients and offers constructive feedback
	• Serves on a hospital bioethics committee
Counsels patients through the decision-making	• Develops supplemental materials to better inform patients prior to total joint arthroplasty
process for uncommon conditions	Counsels patient's family about treatment options for a failed hip arthroplasty
Assessment Models or Tools	Direct observation
	• OSCE
	Simulation     Chandlendined notionte
	<ul> <li>Sandardized patients</li> <li>Self assessment including self reflection eversises</li> </ul>
Curriculum Mapping	
Notes or Resources	Laidlaw A. Hart J. Communication skills: an essential component of medical curricula.
	Part I: Assessment of clinical communication: AMEE Guide No. 51. Med Teach.
	2011;33(1):6-8. https://www.tandfonline.com/doi/full/10.3109/0142159X.2011.531170.
	2021.
	Makoul G. Essential elements of communication in medical encounters: The Kalamazoo
	consensus statement. Acad Med. 2001;76:390-393.
	nups://pubmed.ncbi.nim.nin.gov/11299158/. 2021.
	• Froject implicit. https://implicit.harvard.edu/implicit/takeatest.html. 2021.

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Interpersonal and Communication Skills 2: Interprofessional and Team Communication

**Overall Intent:** To effectively communicate with the health care team, including other care providers, staff members, and ancillary personnel, in both straightforward and complex situations

Milestones	Examples
<b>Level 1</b> Recognizes the value and role of each team member and respectfully interacts with all members of health care team	<ul> <li>Answers questions respectfully and patiently for ancillary staff regarding x-ray orders, injections, etc., understanding that this staff plays an important role in care of the orthopaedic patient</li> <li>Receives a consult for an arthritis patient or periprosthetic fracture and respectfully takes the patient information</li> </ul>
<b>Level 2</b> Communicates in a professional and productive manner to facilitate teamwork (e.g., active listening, updates in timely fashion)	<ul> <li>Communicates with the radiology tech the need for specialized x-ray views such as weight bearing or stress views and assists with limb positioning if requested by the tech</li> <li>Communicates with the medical team and subspecialists about appropriate clearances for arthroplasty patients</li> </ul>
<b>Level 3</b> Actively recognizes and mitigates communication barriers and biases with the health care team	<ul> <li>Communicates respectfully with pre-surgical testing as well as medical services about patients with multiple medical comorbidities requiring complex clearance issues (e.g., Hg A1C, smokers, narcotic abusers)</li> <li>Recognizes the need for respectful communication between services when a conflict arises regarding need for clearances, antibiotics in peri-prosthetic joint infection, joint aspirations, etc.</li> </ul>
<b>Level 4</b> Facilitates respectful communications and conflict resolution with the multidisciplinary health care team	<ul> <li>Initiates a multidisciplinary conversation to alleviate conflict around a shared care plan for a patient with a complex condition such as an infected total joint arthroplasty, substantial bone loss, etc.</li> <li>Attends medical rounds to review consult findings about the possible septic total joint arthroplasty and provides education of the medical team about evaluation of a septic total joint arthroplasty</li> </ul>
<b>Level 5</b> <i>Is an exemplar of effective and respectful communication strategies</i>	<ul> <li>Mediates a conflict resolution between different members of the health care team</li> </ul>
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Global assessment</li> <li>Multi-source feedback</li> <li>OSCE</li> <li>Simulation</li> <li>Standardized patient</li> </ul>
Curriculum Mapping	
Notes or Resources	<ul> <li>Braddock CH, Edwards KA, Hasenberg NM, Laidley TL, Levinson W. Informed decision making in outpatient practice: Time to get back to basics. <i>JAMA</i>. 1999;282(24):2313- 2320. <u>https://pubmed.ncbi.nlm.nih.gov/10612318/</u>. 2021.</li> </ul>

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implementation. <i>Med Teach</i> . 2013 May; 35(5):395-403.
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# Interpersonal and Communication Skills 3: Communication within Health Care Systems

Overall Intent: To effectively communicate across the health care system using the medical record

Milestones	Examples
Level 1 Accurately records information in the	<ul> <li>Documents relevant information accurately</li> </ul>
patient record while safeguarding patient	<ul> <li>Uses appropriate protocols to protect patient information during research</li> </ul>
personal health information	<ul> <li>Maintains Health Insurance Portability and Accountability Act (HIPAA) compliance with all communications</li> </ul>
Level 2 Demonstrates accurate, timely, and	<ul> <li>Documents clinical reasoning in an organized manner that supports the treatment plan</li> </ul>
efficient use of the electronic health record to	<ul> <li>Develops documentation templates to avoid copy-and-paste errors</li> </ul>
communicate with the health care team	Calls attending if care plan is urgent
Uses appropriate communication methods (e.g.,	<ul> <li>Uses institution-authorized methods when texting</li> </ul>
face-to-face, voice, electronic)	
Level 3 Concisely reports diagnostic and	• Documents a clear rationale for surgical treatment of hip/knee arthritis or peri-prosthetic
therapeutic reasoning while incorporating	complications including risks, benefits, and alternatives
relevant outside data	Obtains outside records including prior implant records
Respectfully initiates communications about	• Tells more senior resident or attending about an order set in the EHR with a medication
concerns in the system	dosing that could result in an error
	Identifies and reports safety near-misses using the nospital reporting system
Level 4 Independently communicates via written	• Calls allending with assessment and recommends a plan for surgical treatment of a
context	• Triages and communicates time urgency of treatment of a critically ill nationt
Lises appropriate channels to offer clear and	• mages and communicates time digency of treatment of a childairy in patient
constructive suggestions to improve the system	• Works with information technology/sends a help desk ticket to improve an order set or dot
	phrase
Level 5 Facilitates improved written and verbal	Holds one-on-one teaching sessions with residents and medical students to improve
communication of others	documentation or gives a presentation (grand rounds or conference) that include care
	models/ pathways
Guides departmental or institutional	<ul> <li>Gives grand rounds or resident lectures that includes care models/pathway utilization</li> </ul>
communication around policies and procedures	
Assessment Models or Tools	Direct observation
	Medical record (chart) review
	Multisource feedback
	Rotation evaluation
Curriculum Mapping	

Notes or Resources	• Bierman JA, Hufmeyer KK, Liss DT, Weaver AC, Heiman HL. Promoting responsible
	electronic documentation: Validity evidence for a checklist to assess progress notes in the
	electronic health record. Teach Learn Med. 2017;29(4):420-432.
	https://www.tandfonline.com/doi/full/10.1080/10401334.2017.1303385. 2021.
	Haig KM, Sutton S, Whittington J. SBAR: A shared mental model for improving
	communication between clinicians. <i>Jt Comm J Qual Patient Saf</i> . 2006;32(3)167-175.
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	handoffs. Pediatrics. 2012;129(2):201-204. https://ipassinstitute.com/wp-
	content/uploads/2016/06/I-PASS-mnemonic.pdf. 2021.

To help programs transition to the new version of the Milestones, the ACGME has mapped the original Milestones 1.0 to the new Milestones 2.0. Indicated below are where the subcompetencies are similar between versions. These are not exact matches but are areas that include similar elements. Not all subcompetencies map between versions. Inclusion or exclusion of any subcompetency does not change the educational value or impact on curriculum or assessment.

Milestones 1.0	Milestones 2.0
PC1: Knee Arthritis	PC3: Arthroscopic Operative Skills
	PC4: Primary Knee and Primary Hip Replacement
PC2: Knee Revisions	PC5: Knee and Hip Revision
PC3: Hip Arthritis	PC3: Arthroscopic Operative Skills
	PC4: Primary Knee and Primary Hip Replacement
PC4: Hip Revisions	PC5: Knee and Hip Revision
PC5: Shoulder Arthritis	PC3: Arthroscopic Operative Skills
PC6: Shoulder Revisions	
PC7: Elbow Arthritis	PC3: Arthroscopic Operative Skills
	PC1: History and Physical Examination, Imaging Interpretation,
	and Diagnosis
	PC2: Non-Operative Management
MK1: Knee Arthritis	
MK2: Knee Revisions	
MK3: Hip Arthritis	
MK4: Hip Revisions	
MK5: Shoulder Arthritis	
MK6: Shoulder Revisions	
MK7: Elbow Arthritis	
	MK1: Orthopaedic Clinical Decision Making
	MK2: Basic Science: Gross Anatomy, Biomechanics, Tribology,
	Implant Design, and Pathophysiology
SBP1: Systems thinking, including cost-effective practice	SBP3: Physician Role in the Health Care Systems
SBP2: Works in interprofessional teams to enhance	SBP1: Patient Safety and Quality Improvement
patient safety and quality care	SBP2: System Navigation for Patient-Centered Care
SBP3: Use technology to accomplish safe health care	ICS3: Communication within Health Care Systems
delivery	

PBLI1: Self-directed Learning	PBLI2: Reflective Practice and Commitment to Personal Growth
PBLI2: Locate, appraise, and assimilate evidence from	PBLI1: Evidence-Based and Informed Practice
scientific studies to improve patient care	
PROF: Compassion, integrity, and respect for others, as	PROF1: Professional Behavior and Ethical Principles
well as sensitivity and responsiveness to diverse patient	
populations, including diversity in gender, age, culture,	
race, religion, disabilities, and sexual orientation;	
knowledge about, respect for, and adherence to the	
ethical principles relevant to the practice of medicine,	
remembering in particular that responsiveness to patients	
that supersedes self-interest is an essential aspect of	
medical practice	
PROF2: Accountability to patients, society, and the	PROF2: Accountability/Conscientiousness
profession; personal responsibility to maintain emotional,	PROF3: Self-Awareness and Help-Seeking
physical, and mental health	
ICS1: Communication	ICS1: Patient- and Family-Centered Communication
ICS2: Teamwork	ICS2: Interprofessional and Team Communication

## Available Milestones Resources

*Milestones 2.0: Assessment, Implementation, and Clinical Competency Committees Supplement,* new 2021 - <u>https://meridian.allenpress.com/jgme/issue/13/2s</u>

*Clinical Competency Committee Guidebook*, updated 2020 - <u>https://www.acgme.org/Portals/0/ACGMEClinicalCompetencyCommitteeGuidebook.pdf?ver=2020-04-16-121941-380</u>

*Clinical Competency Committee Guidebook Executive Summaries*, new 2020 - <u>https://www.acgme.org/What-We-</u> <u>Do/Accreditation/Milestones/Resources</u> - Guidebooks - Clinical Competency Committee Guidebook Executive Summaries

Milestones Guidebook, updated 2020 - https://www.acgme.org/Portals/0/MilestonesGuidebook.pdf?ver=2020-06-11-100958-330

*Milestones Guidebook for Residents and Fellows*, updated 2020 - <u>https://www.acgme.org/Portals/0/PDFs/Milestones/MilestonesGuidebookforResidentsFellows.pdf?ver=2020-05-08-150234-750</u>

Milestones for Residents and Fellows PowerPoint, new 2020 -<u>https://www.acgme.org/Residents-and-Fellows/The-ACGME-for-Residents-and-Fellows</u>

Milestones for Residents and Fellows Flyer, new 2020 https://www.acgme.org/Portals/0/PDFs/Milestones/ResidentFlyer.pdf

*Implementation Guidebook*, new 2020 - <u>https://www.acgme.org/Portals/0/Milestones%20Implementation%202020.pdf?ver=2020-05-20-152402-013</u>

Assessment Guidebook, new 2020 - https://www.acgme.org/Portals/0/PDFs/Milestones/Guidebooks/AssessmentGuidebook.pdf?ver=2020-11-18-155141-527

*Milestones National Report*, updated each Fall - <u>https://www.acgme.org/Portals/0/PDFs/Milestones/2019MilestonesNationalReportFinal.pdf?ver=2019-09-30-110837-587</u> (2019)

*Milestones Bibliography*, updated twice each year - <u>https://www.acgme.org/Portals/0/PDFs/Milestones/MilestonesBibliography.pdf?ver=2020-08-19-153536-447</u>

Developing Faculty Competencies in Assessment courses - <u>https://www.acgme.org/Meetings-and-Educational-Activities/Other-Educational-Activities/Courses-and-Workshops/Developing-Faculty-Competencies-in-Assessment</u>

Assessment Tool: Direct Observation of Clinical Care (DOCC) - https://dl.acgme.org/pages/assessment

Assessment Tool: Teamwork Effectiveness Assessment Module (TEAM) - https://dl.acgme.org/pages/assessment

Learn at ACGME has several courses on Assessment and Milestones - https://dl.acgme.org/