The Pediatric Anesthesiology Milestone Project

A Joint Initiative of

The Accreditation Council for Graduate Medical Education

The American Board of Anesthesiology





July 2015

The Pediatric Anesthesiology Milestone Project

The Milestones are designed only for use in evaluation of the fellow in the context of their participation in ACGME-accredited residency or fellowship programs. The Milestones provide a framework for assessment of the development of the fellow in key dimensions of the elements of physician competency in a specialty or subspecialty. They neither represent the entirety of the dimensions of the six domains of physician competency, nor are they designed to be relevant in any other context.

Pediatric Anesthesiology Milestones

Chair: Linda Mason, MD

Working Group

Ira Todd Cohen, MD, MEd Peter Davis, MD Laura Edgar, EdD, CAE Randall Flick, MD, MPH Anne Gravel Sullivan, PhD Steve Hall, MD Samuel Yanofsky, MD, MSEd

Advisory Group

Louis Ling, MD Santhanam Suresh, MD Margaret Wood, MD, FRCA, EM

Milestone Reporting

This document presents Milestones designed for programs to use in semi-annual review of fellow performance and reporting to the ACGME. Milestones are knowledge, skills, attitudes, and other attributes for each of the ACGME competencies organized in a developmental framework from less to more advanced. They are descriptors and targets for fellow performance as a fellow moves from entry into fellowship through graduation. In the initial years of implementation, the Review Committee will examine Milestone performance data for each program's fellows as one element in the Next Accreditation System (NAS) to determine whether fellows overall are progressing.

For each period, review and reporting will involve selecting milestone levels that best describe a fellow's current performance and attributes. Milestones are arranged into numbered levels. Tracking from Level 1 to Level 5 is synonymous with moving from novice to expert in the subspecialty.

Selection of a level implies that the fellow substantially demonstrates the milestones in that level, as well as those in lower levels (see the diagram on page v).

- Level 1: The fellow demonstrates milestones expected of an incoming fellow.
- Level 2: The fellow is advancing and demonstrates additional milestones, but is not yet performing at a mid-fellowship level.
- **Level 3:** The fellow continues to advance and demonstrate additional milestones, consistently including the majority of milestones targeted for fellowship.
- **Level 4:** The fellow has advanced so that he or she now substantially demonstrates the milestones targeted for fellowship. This level is designed as the graduation target.
- **Level 5:** The fellow has advanced beyond performance targets set for fellowship and is demonstrating "aspirational" goals which might describe the performance of someone who has been in practice for several years. It is expected that only a few exceptional fellows will reach this level.

Additional Notes

Level 4 is designed as the graduation *target* and *does not* represent a graduation *requirement*. Making decisions about readiness for graduation is the purview of the fellowship program director. Study of Milestone performance data will be required before the ACGME and its partners will be able to determine whether milestones in the first four levels appropriately represent the developmental framework, and whether Milestone data are of sufficient quality to be used for high-stakes decisions.

Examples are provided with some milestones. Please note that the examples are not the required element or outcome; they are provided as a way to share the intent of the element.

Some milestone descriptions include statements about performing independently. These activities must occur in conformity to the ACGME supervision guidelines, as well as institutional and program policies. For example, a fellow who performs a procedure independently must, at a minimum, be supervised through oversight.

Answers to Frequently Asked Questions about Milestones are available on the Milestones web page: <u>http://www.acgme.org/acgmeweb/Portals/0/MilestonesFAQ.pdf</u>.

The diagram below presents an example set of milestones for one sub-competency in the same format as the ACGME Report Worksheet. For each reporting period, a fellow's performance on the milestones for each sub-competency will be indicated by selecting the level of milestones that best describes that fellow's performance in relation to those milestones.

Level 1	Level 2	Level 3		Level 4	Level 5
Obtains general age	Identifies disease	Identifies di		Performs a complete	Independently performs
appropriate	processes and medical	processes a	nd medical	assessment of	comprehensive
histories and performs	issues specific to the	or surgical i	ssues	complex or critically-ill	assessment for all
physical examinations	anesthetic care of children	relevant to anesthetic o		children across the age spectrum with	pediatric patients
Identifies clinical issues	Optimizes preparation of	need guida	nce in	conditional	Independently serves as
relevant to anesthetic	non-complex pediatric	identifying	unusual	independence	a consultant to other
care of the non-complex	patients	clinical pro	olems and		members of the health
child with direct	receiving anesthetic care	their implic	ations for	Optimizes preparation	care team regarding
supervision		anesthesia	care	of complex or critically-	optimal pre-anesthetic
	Obtains informed consent			ill children across the age	preparation
Identifies the elements	and assent when	Optimizes p	reparation	spectrum with	
and process of informed	appropriate	of pediatric	patients with	conditional	Ensures
consent as it applies to	for routine anesthetic		oblems with	independence	that informed consent an
children and families	care; discusses likely risks,	indirect sup	ervision		assent are
	benefits, and alternatives			Obtains appropriate informed consent from	comprehensive and
	in a straightforward	Obtains app			address patient and
	manner;		onsent/assent	parent/guardian and patient assent as	family needs
	responds appropriately to		omplicated	appropriate with	
	patient's or surrogate's	clinical situa		conditional	
	questions; recognizes	indirect sup	ervision	independence	
	when			independence	
	assistance is needed			<u> </u>	
Comments:					
				\neg \sim	
		<u> </u>			
Selecting a respor	nse box in the middle	of a	Sele	ecting a response box	on the line in betwe
level implies that	milestones in that lev	eland	indi	cates that milestones	in lower levels have
•					
in lower levels ha	ve been substantially		sub:	stantially demonstrat	ed as well as some

demonstrated.

n levels een lestones ated as well as **some** m in the higher level(s).

Level 1	Level 2	Level 3	Level 4	Level 5
Level 1 Obtains general age- appropriate histories and performs physical examinations Identifies, with direct supervision, clinical issues relevant to anesthetic care of the non-complex child Identifies the elements and process of informed consent as they applies to children and families	Level 2 Identifies disease processes and medical issues specific to the anesthetic care of children Optimizes preparation of non-complex pediatric patients receiving anesthetic care Obtains informed consent and assent when appropriate for routine anesthetic care; discusses likely risks, benefits, and	Level 3 Identifies disease processes and medical or surgical issues relevant to pediatric anesthetic care; may need guidance in identifying unusual clinical problems and their implications for anesthesia care With indirect supervision, optimizes preparation of pediatric patients with complex problems	Level 4 With conditional independence, performs a complete assessment of complex or critically-ill children across the age spectrum With conditional independence, optimizes preparation of complex or critically-ill children across the age spectrum With conditional independence, obtains	Level 5 Independently performs comprehensive assessment for all pediatric patients Independently serves as a consultant to other members of the health care team regarding optimal pre-anesthetic preparation Ensures that informed consent and assent are comprehensive and
	alternatives in a straightforward manner; responds appropriately to patient's or surrogate's questions; recognizes when assistance is needed	With indirect supervision, obtains appropriate informed consent/assent tailored to complicated clinical situations	appropriate informed consent from parent/guardian, and patient assent as appropriate	address patient and famil needs

Patient Care: Technical Sl	kills			
Level 1	Level 2	Level 3	Level 4	Level 5
Recognizes unique characteristics of pediatric anatomy, as pertains to routine airway management, regional anesthesia, and vascular access	Under direct supervision, performs routine pediatric airway management, regional anesthesia, and vascular access across the age spectrum	Under direct supervision, performs advanced pediatric airway management, regional anesthesia, and vascular access across the spectrum of complex and non-complex patients	With conditional independence, identifies and corrects problems and complications associated with the unique characteristics of pediatric anatomy, as pertains to airway management, regional anesthesia, and vascular access Manages complex airways, advanced regional anesthetics, and difficult vascular access, as well as potential associated complications	Independently identifies and corrects problems and complications associated with the unique characteristics of pediatric complex and non-complex anatomy, as pertains to advanced airway management, regional anesthesia, and vascular access Independently supervises and provides consultation to other members of the health care team for advanced airway management, regional anesthetics, and difficult vascular access, as well as management of complications
Comments:				

Level 1	Level 2	Level 3	Level 4	Level 5
Formulates patient care	Formulates intra- and	Formulates intra- and	With conditional	Independently formulates
plans that include	post-operative plans for	post-operative plans for	independence, formulates	intra- and post-operative
consideration of	pediatric patients	pediatric patients	and tailors intra- and post-	care plans that include
underlying clinical	undergoing routine	undergoing increasingly	operative care plans that	consideration of medical,
conditions, past medical	procedures that include	complex procedures that	include consideration of	anesthetic, and surgical
history, and patient,	consideration of	include consideration of	peri-operative medical,	risk factors for complex
medical, or surgical risk	underlying clinical	medical, anesthetic, and	anesthetic, and surgical	patients and procedures
factors unique to the	conditions, past medical	surgical risk factors, and	risk factors unique to	
pediatric patient	history, patient,	that take into	pediatric patients with	Performs complex intra-
	anesthetic, and surgical	consideration factors	complex medical issues	and post-operative care
Adapts to new settings for	risk factors unique to	unique to pediatric	undergoing complex	independently
delivery of pediatric	pediatric patients	patients	procedures	
patient care				
	With indirect supervision,	Conducts intra-operative	With conditional	
	conducts routine intra-	and post-operative care	independence, conducts	
	and post-operative care,	with indirect supervision,	complex intra- and post-	
	including management of	but may require direct	operative care; may	
	commonly-encountered	supervision for more	supervise others in the	
	age-dependent physiologic	complex procedures and	management of complex	
	alterations associated with	patients	clinical problems	
	anesthetic care			

knowledge of:knowledge of:· cardiovascular, respiratory, renal, hepatic, and central nervous system physiology, pathophysiology, and therapy• cardiovascular, respiratory, renal, hepatic, and central nervous system physiology, ant therapy• cardiovascular, respiratory, renal, hepatic, and central nervous system physiology, ant therapy• cardiovascular, respiratory, renal, hepatic, and central nervous system physiology, ant therapy• cardiovascular, respiratory, renal, hepatic, and central nervous system physiology, and therapy• cardiovascular, respiratory, renal, hepatic, and central nerv	Level 1	Level 2	Level 3	Level 4	Level 5
 cardiovascular, respiratory, renal, hepatic, and central nervous system physiology, pathophysiology, and therapy cardiovascular, respiratory, renal, hepatic, and central nervous system physiology, pathophysiology, and therapy metabolic and endocrine effects of surgery and critical illness infectious disease pathophysiology and therapy coagulation abnormalities and therapy coagulation abnormalities and therapy normal and abnormal physical and psychological development congenital anomalies and developmental congenital anomalies and developmental cardiovascular, respiratory, renal, hepatic, and central nervous system physiology, pathophysiology, and therapy metabolic and endocrine effects of surgery and critical illness infectious disease pathophysiology and therapy congenital anomalies and developmental congenital anomalies and developmental congenital anomalies and developmental congenital anomalies congenital anomalies	Demonstrates current	Articulates current	Expands knowledge of:	Synthesizes current	Advances the specialty o
respiratory, renal, hepatic, and central nervous systemrespiratory, renal, hepatic, and central nervous systemhepatic, and central nervous systemrespiratory, renal, hepatic, and central nervous systemsuch as research, education, quality, sa and leadershipphysiology, pathophysiology, and therapyphysiology, pathophysiology, and therapypathophysiology, and therapyphysiology, and therapyphysiology, and therapyphysiology, and therapyphysiology, and therapyphysiology, and therapy• metabolic and endocrine effects of surgery and critical illness• infectious disease pathophysiology and therapy•	nowledge of:	knowledge of:	• cardiovascular,	knowledge of:	pediatric anesthesiology
hepatic, and central nervous system physiology, pathophysiology, and therapyhepatic, and central nervous system physiology, and therapynervous system physiology, and therapynervous system physiology, and therapyhepatic, and central nervous system physiology, and therapyeducation, quality, sa and leadership• metabolic and endocrine effects of surgery and critical illness• infectious disease pathophysiology and therapy• coagulation abnormalities and therapy• coagulation abnormalities and physical and psychological development• coagulation physical and psychological development• congenital anomal	 cardiovascular, 	 cardiovascular, 	respiratory, renal,	 cardiovascular, 	through scholarly activity
nervous system physiology, pathophysiology, and therapynervous system physiology, and therapynervous system physiology, and therapynervous system physiology, and therapyand leadership• metabolic and endocrine effects of surgery and critical illness• metabolic and endocrine effects	respiratory, renal,	respiratory, renal,	hepatic, and central	respiratory, renal,	such as research,
physiology, pathophysiology, and therapyphysiology, pathophysiology, and therapypathophysiology, and therapyphysiology, and therapy• metabolic and endocrine effects of surgery and critical illness• infectious disease pathophysiology and therapy• infectious disease pathophysiology	hepatic, and central	hepatic, and central	nervous system	hepatic, and central	education, quality, safety
pathophysiology, and therapypathophysiology, and therapytherapypathophysiology, and therapy• metabolic and endocrine effects of surgery and critical illness• infectious disease pathophysiology and therapy• infectious disease pathophysiology and therapy• infectious disease pathophysiology and therapy• infectious disease pathophysiology and therapy• coagulation abnormalities and therapy• coagulation abnormalities and therapy• coagulation abnormalities and physical and development• congenital anomalies and developmental and developmental• normal and abnormal physical and physical and physical and physical and physical and <br< td=""><td>nervous system</td><td>nervous system</td><td>physiology,</td><td>nervous system</td><td>and leadership</td></br<>	nervous system	nervous system	physiology,	nervous system	and leadership
therapytherapy• metabolic and endocrine effects of surgery and critical illness• infectious disease pathophysiology and therapy• coagulation abnormalities and therapy• coagulation abnormalities and therapy• coagulation abnormalities and therapy• coagulation abnormalities and therapy• normal and abnormal physical and psychological development• normal and abnormal physical and psychological development• normal and abnormal physical and psychological development• congenital anomalies and developmental• congenital anomalies and developmental• congenital anomalies and developmental• congenital anomalies and developmental• congenital anomalies and developmental	physiology,	physiology,	pathophysiology, and	physiology,	
 metabolic and endocrine effects of surgery and critical illness infectious disease pathophysiology and therapy coagulation abnormalities and therapy normal and abnormal physical and psychological development congenital anomalies and developmental metabolic and endocrine effects of surgery and critical illness infectious disease pathophysiology and therapy coagulation abnormalities and therapy congenital anomalies and developmental metabolic and endocrine effects of surgery and critical illness infectious disease pathophysiology and therapy coagulation abnormalities and therapy normal and abnormal physical and psychological development congenital anomalies and developmental metabolic and endocrine effects of surgery and critical illness infectious disease pathophysiology and therapy congenital anomalies and developmental metabolic and endocrine effects of surgery and critical illness infectious disease pathophysiology and therapy congenital anomalies and developmental metabolic and endocrine effects of surgery and critical illness infectious disease pathophysiology and therapy normal and abnormal physical and psychological developmental congenital anomalies and developmental congenital anomalies congenital anomalies and developmental 	pathophysiology, and	pathophysiology, and	therapy	pathophysiology, and	
endocrine effects of surgery and critical illnessendocrine effects of surgery and critical illnesssurgery and critical illnessendocrine effects of surgery and critical illness• infectious disease pathophysiology and therapy• coagulation abnormalities and therapy• coagulation abnormalities and therapy• normal and abnormal physical and psychological development• normal and abnormal physical and psychological development• normal and abnormal physical and psychological development• congenital anomalies and developmental• congenital anomalies and developmental• congenital anomalies and developmental	therapy	therapy	 metabolic and 	therapy	
surgery and critical illnesssurgery and critical illnessinfectious disease pathophysiology and therapysurgery and critical illness• infectious disease pathophysiology and therapy• coagulation abnormalities and therapy• coagulation abnormalities and therapy• coagulation abnormalities and therapy• coagulation abnormalities and therapy• normal and abnormal physical and psychological development• normal and abnormal psychological development• normal and abnormal physical and psychological development• normal anomalies and developmental• congenital anomalies and developmental• congenital anomalies and developmental• congenital anomalies and developmental• congenital anomalies and developmental	 metabolic and 	 metabolic and 	endocrine effects of	 metabolic and 	
illnessillnessinfectious disease pathophysiology and therapyinfectious disease pathophysiology and therapyinfectious disease pathophysiology and therapyinfectious disease pathophysiology and therapyinfectious disease pathophysiology and therapy• coagulation abnormalities and therapy• coagulation abnormalities and therapy• coagulation abnormalities and therapy• coagulation abnormalities and therapy• coagulation abnormalities and therapy• coagulation abnormalities and therapy• normal and abnormal physical and psychological development• congenital anomalies and developmental• normal and abnormal physical and psychological development• congenital anomalies and developmental	endocrine effects of	endocrine effects of	surgery and critical	endocrine effects of	
 infectious disease pathophysiology and therapy coagulation abnormalities and therapy coagulation abnormalities and therapy coagulation abnormalities and therapy coagulation abnormalities and therapy coagulation abnormalities and therapy normal and abnormal physical and psychological development congenital anomalies and developmental infectious disease pathophysiology and therapy infectious disease pathophysiology and therapy infectious disease pathophysiology and therapy infectious disease pathophysiology and therapy coagulation abnormalities and therapy normal and abnormal physical and psychological development congenital anomalies and developmental infectious disease pathophysiology and therapy infectious disease pathophysiology and therapy coagulation abnormalities and therapy normal and abnormal physical and psychological development congenital anomalies and developmental congenital anomalies and developmental congenital anomalies delay 	surgery and critical	surgery and critical	illness	surgery and critical	
pathophysiology and therapypathophysiology and therapytherapypathophysiology and therapycoagulation abnormalities and therapycoagulation abnormalities and therapycoagulation abnormalities and therapycoagulation abnormalities and therapycoagulation abnormalities and therapycoagulation abnormalities and therapynormal and abnormal physical and psychological developmentnormal and abnormal physical and psychological developmentcongenital anomalies and developmentalcongenital anomalies and developmentaland developmental delaycongenital anomalies and developmental	illness	illness	 infectious disease 	illness	
therapytherapy• coagulation abnormalities and therapy• coagulation abnormalities and therapy• coagulation abnormalities and therapy• therapy• coagulation abnormalities and therapy• normal and abnormal physical and psychological development• normal and abnormal physical and development• congenital anomalies and developmental• congenital anomalies and developmental• congenital anomalies and developmental• congenital anomalies and developmental	 infectious disease 	 infectious disease 	pathophysiology and	 infectious disease 	
 coagulation abnormalities and therapy coagulation abnormalities and therapy normal and abnormal physical and psychological development congenital anomalies and developmental coagulation abnormalities and therapy normal and abnormal physical and psychological development congenital anomalies and developmental 	pathophysiology and	pathophysiology and	therapy	pathophysiology and	
abnormalities and abnormalities and therapyabnormalities and therapytherapyabnormalities and therapy• normal and abnormal physical and psychological development• normal and abnormal physical and psychological development• normal and abnormal physical and evelopment• normal and abnormal physical and development• normal and abnormal physical and evelopment• normal and abnormal physical and physical and evelopment• normal and abnormal physical and physical and evelopment• normal and abnormal physical and physical and evelopment• normal and abnormal physical and physical and evelopment• normal and abnormal physical and evelopment• normal and abnormal physical and physical and evelopment• normal and abnormal physical and evelopment• congenital anomalies and developmental• congenital anomalies and developmental• congenital anomalies and developmental	therapy	therapy	 coagulation 	therapy	
therapytherapy• normal and abnormal physical and physical and physical and development• normal and abnormal physical and psychological development• normal and abnormal physical and development• normal and abnormal physical and physical and development• normal and abnormal physical and physical and development• congenital anomalies and developmental• congenital anomalies and developmental• congenital anomalies and developmental• congenital anomalies and developmental	 coagulation 	 coagulation 	abnormalities and	 coagulation 	
 normal and abnormal physical and physical and physical and physical and physical and psychological development congenital anomalies and developmental and developmental normal and abnormal physical and psychological development normal and abnormal physical and psychological development congenital anomalies and developmental developmental 	abnormalities and	abnormalities and	therapy	abnormalities and	
physical and psychological developmentphysical and psychological developmentpsychological developmentphysical and psychological development• congenital anomalies and developmental• congenital anomalies and developmental• congenital anomalies delay• congenital anomalies and developmental	therapy	therapy	 normal and abnormal 	therapy	
psychological developmentpsychological developmentdevelopmentpsychological development• congenital anomalies and developmental• congenital anomalies and developmental• congenital anomalies and developmental• congenital anomalies and developmental• congenital anomalies and developmental	 normal and abnormal 	 normal and abnormal 	physical and	 normal and abnormal 	
developmentdevelopment• congenital anomalies and developmental• developmental e congenital anomalies and developmental• congenital anomalies and developmental• developmental e congenital anomalies and developmental	physical and	physical and	psychological	physical and	
 congenital anomalies and developmental congenital anomalies and developmental congenital anomalies delay congenital anomalies and developmental congenital anomalies and developmental 	psychological	psychological	development	psychological	
and developmental and developmental delay and developmental	development	development	 congenital anomalies 	development	
and developmental and developmental delay and developmental	 congenital anomalies 	 congenital anomalies 	and developmental	 congenital anomalies 	
veleb veleb	and developmental	and developmental	delay	and developmental	
	delay	delay		delay	

Level 1	Level 2	Level 3	Level 4	Level 5
Demonstrates current of	Articulates current	Expands current	Synthesizes current	Advances the specialty o
knowledge of:	knowledge of:	knowledge of:	knowledge of:	pediatric anesthesiology
 medical and surgical 	 medical and surgical 	 medical and surgical 	 medical and surgical 	through scholarly activity
problems common in	problems common in	problems common in	problems common in	such as research,
children	children	children	children	education, quality, safety
 use and toxicity of 	 use and toxicity of 	 use and toxicity of local 	 use and toxicity of local 	and leadership
local and general	local and general	and general anesthetic	and general anesthetic	
anesthetic agents	anesthetic agents	agents	agents	
 airway problems 	 airway problems 	 airway problems 	 airway problems 	
common in children	common in children	common in children	common in children	
 pain management in 	 pain management in 	 pain management in 	 pain management in 	
pediatric patients of	pediatric patients of all	pediatric patients of all	pediatric patients of all	
all ages	ages	ages	ages	
 ethical and legal 	 ethical and legal 	 ethical and legal 	 ethical and legal 	
aspects of care	aspects of care	aspects of care	aspects of care	
 transport of critically- 	 transport of critically- 	 transport of critically-ill 	• transport of critically-ill	
ill patients	ill patients	patients	patients	
 trauma, including burn 	• trauma, including burn	 trauma, including burn 	• trauma, including burn	
management	management	management	management	
 organ transplantation 	 organ transplantation 	 organ transplantation 	 organ transplantation 	
in children	in children	in children	in children	
 post-anesthetic care 	 post-anesthetic care 	 post-anesthetic care 	 post-anesthetic care 	
and critical care	and critical care	and critical care	and critical care	
management	management	management	management	

Level 1	Level 2	Level 3	Level 4	Level 5
Requires direct	Effectively collaborates as	With indirect supervision,	With conditional	Develops methods to
supervision to effectively	a member of an	manages the	independence, leads the	optimize and coordinate
collaborate as a member	interdisciplinary care team	interdisciplinary care team	interdisciplinary care team	care throughout the
of the interdisciplinary	during routine care within	for all clinical situations	for all clinical situations	continuum
care team within the	the health care system	within and between health		
health care system	with indirect supervision	care systems	With conditional independence,	Serves as a role model and teacher in demonstrating
Requires direct	Requires direct	With direct supervision,	coordinates transitions of	effective methods for
supervision for effective	supervision to effectively	coordinates transitions of	care for all clinical	coordination of care
transitions of care within	collaborate during	care for all clinical	situations	during transitions across
the health care system	complex clinical situations	situations within and		health care systems
	(e.g., emergencies, etc.)	between health care		
	within the health care	delivery systems		
	system			
	Manages transitions of			
	care within the health care			
	system with indirect			
	supervision			

Level 1	Level 2	Level 3	Level 4	Level 5
Requires prompting to	Identifies common causes	Identifies opportunities	Actively participates in	Leads a patient safety or
consistently incorporate	of clinical errors and	and activities to optimize	patient safety initiatives	quality improvement
patient safety principles	medical device-related	patient safety and quality	and quality improvement	initiative
into clinical practice	hazards and	of care and initiates	activities	
	complications, and	quality improvement		
Requires direct	communicates them to	processes to address them	Identifies opportunities to	
supervision to incorporate	faculty and staff members		improve practice to	
principles of continuous		Reports near misses and	optimize patient care	
quality improvement into	Reports near misses and	collaborates with		
clinical practice	complications associated	colleagues to identify ways	Utilizes data about clinical	
	with clinical care using	to reduce their occurrence	practice to define	
	incident reporting system		opportunities to improve	
		Participates in root cause	patient care	
		analyses and sentinel		
		event reviews		

Level 1	Level 2	Level 3	Level 4	Level 5
Requires prompting to	Understands general	Identifies opportunities to	Consistently incorporates	Leads a team or teams to
consider costs of	concepts related to the	analyze costs relative to	cost awareness and cost-	determine the most cost-
medications, devices, and	economics of clinical	benefit of clinical	benefit analysis into	effective strategies for all
procedures when making	practice, including to the	interventions and practice	clinical practice	aspects of a procedure
clinical decisions	costs of care, cost vs.	patterns		
	charge relationships, and		Initiates programs to	Participates in LEAN and
	cost-benefit implications,	Identifies ways to reduce	reduce costs and improve	other reengineering
	when selecting	costs while maintaining or	efficiency of clinical care	projects to improve clinica
	medications, devices, and	improving quality of care		care and reduce costs
	procedures			

Level 1	Level 2	Level 3	Level 4	Level 5
Completes	Critically evaluates the	Independently integrates	Participates in	Designs and implements
assigned/recommended	scientific literature and	evidence-based practices	development of evidence-	clinical research studies
readings and reviews	understands limitations in	into clinical care	based clinical protocols	based on appropriate
literature related to	addressing clinical issues		and guidelines	research design
specific patient problems		Participates in clinical		
	Uses self-directed	research projects within	Analyzes and modifies	Publishes a case report,
Participates in journal	literature review to modify	the subspecialty	practice based on self-	clinical review article, or
clubs, morbidity and mortality conferences, and	patient care		directed learning	other scholarly manuscrip
other educational	Identifies mentor(s) to		Identifies opportunities to	Serves as research mentor
activities	optimize education in data		improve personal clinical	to other providers
	analysis, statistics, and		practices and learning	
	research design		from multiple sources	Participates in editorial
				reviews and other
				scholarly activity for
				appropriate medical
				journals
				Participates in professiona
				society and other activities
				to advance scholarship

information and guidance clearly and effectively to medical students, residents, and other health care team memberseffectively explains clinical decision making and its rationale to other members of the health care teamprovide thoughtful and relevant communication to other members of the health care team in the clinical setting and in presentations ateducation of all team members and other providers regarding clinical practice and optimizing patient careeducational materia optimize communication to other members of the health care team in the clinical setting and in presentations ateducation of all team members and other providers regarding clinical practice and optimizing patient careeducational materia optimize communication to other members of the health care team in the clinical setting and in presentations at educational conferenceseducational conferenceseducation of all team members and other providers regarding clinical practice and optimizing patient careeducational conferenceseduc	Level 1	Level 2	Level 3	Level 4	Level 5
award	information and guidance clearly and effectively to medical students, residents, and other health care team members With prompting, communicates plans for care, and their rationale, to other health care	effectively explains clinical decision making and its rationale to other members of the health care team Effectively presents relevant information at departmental educational	provide thoughtful and relevant communication to other members of the health care team in the clinical setting and in presentations at	 education of all team members and other providers regarding clinical practice and optimizing patient care Coordinates conferences and case discussions Disseminates educational research through presentations and/or 	Serves as a role model for teaching and mentoring, or receives a teaching

Level 1	Level 2	Level 3	Level 4	Level 5
Complies with institutional	Acts as a reliable team	Serves as a resource to	Seeks to participate in	Participates in regional or
policies and regulations,	member, recognizing the	residents and medical	departmental and	national committees;
including those pertaining	impact of one's own work	students during routine	institutional committees	chairs institutional,
to duty hours	responsibilities on the	clinical care		regional, or national
	institution and on one's		Serves as a resource to	committees
Volunteers to assist	colleagues	Serves as a role model and	medical students and	
colleagues, when		responsible representative	residents after adverse	
appropriate, to cover		of the division/program/	clinical outcomes	
illnesses/absences		department		
Completes requested				
evaluations (e.g., faculty				
member, program, peers,				
ACGME Resident Survey)				
in a timely manner				

Level 1	Level 2	Level 3	Level 4	Level 5
Seeks constructive	When prompted, provides	Consistently seeks and	Provides constructive	Effectively seeks and
feedback from faculty	constructive feedback in a	provides feedback from	feedback in a tactful and	provides constructive
members and colleagues	tactful and supportive way	faculty members and other	supportive way to	feedback in challenging
	to residents and medical	members of the care team	physician and non-	situations (e.g., when
	students		physician members of the	there is resistance, there
		Correlates feedback with	care team to enhance	are adverse outcomes, or
	Accepts feedback from	self-reflection, and	patient care	an experienced
	faculty members, and	incorporates it into lifelong		practitioner is involved)
	incorporates suggestions	learning to enhance		
	into practice	patient care		

Level 1	Level 2	Level 3	Level 4	Level 5
Demonstrates basic	Demonstrates the ability to	Reports concerns about the	Teaches residents and	Serves as a resource for the
professional responsibilities,	balance personal,	health or well-being of	students the need to balance	development of
such as reporting for work	institutional, and societal	colleagues to a more	patient, personal,	organizational policies and
rested and prepared with	goals with professional	experienced individual	institutional, and societal	procedures regarding
appropriate professional attire	responsibilities		needs when providing health	professional responsibilities
and grooming		Reinforces to residents the	care	
	Identifies departmental	importance of compliance		Assists with or leads
Demonstrates knowledge of	and institutional resources	with systems to prevent		management of suspected
basic requirements related to	available to address issues	impairment		impaired colleagues
fatigue management, sleep	related to personal well-			
deprivation, and principles of	being in self and others	Recognizes the impact of		Serves as resource for
physician well-being		adverse outcomes on one's		colleagues returning from
		personal well-being and		treatment for impairment
Recognizes the need to balance		seeks assistance in		
patient, personal, institutional,		addressing it		Serves on institutional well-
and societal needs when				being committee
providing health care				

Level 1	Level 2	Level 3	Level 4	Level 5			
Effectively communicates	Effectively uses	With direct supervision,	With conditional	Consistently ensures that			
routine information in a	appropriate resources	manages patient and family	independence, manages	effective communication			
developmentally-appropriate	(e.g., translator, patient	conflicts in complex	patient and family conflicts	and resolution of concerns			
manner	representative) to	situations (e.g., cultural	in complex situations	occurs with patients and/or			
	optimize communication	factors, end-of-life issues,		families			
Obtains informed		custodial issues), including	With conditional				
consent/assent for routine	Effectively participates in	in communication with	independence, discloses	Independently manages			
procedures using language	multidisciplinary	persons of different	medical errors or	patient and family conflicts			
appropriate to the patient's	communication	socioeconomic and cultural	complications	in all situations			
and family's level of		backgrounds					
understanding	Manages simple patient			Independently discloses			
	and family conflicts	Demonstrates the ability to		medical errors or medical			
Recognizes situations where communication of	Consults appropriate	disclose medical errors or		complications			
information requires the	institutional resources	complications		Models cross-cultural			
assistance of another	(e.g., Risk Management,			communication and			
individual and asks for help	Bioethics Committee)			establishes therapeutic			
	bioetines committeey			relationships with persons			
Identifies situations where				of diverse socioeconomic			
patient and family conflicts				and cultural backgrounds			
exist, and appropriately seeks							
assistance with resolution							
Recognizes that institutional							
resources are available to							
assist with disclosure of							
medical errors							