Supplemental Guide: Pediatric Anesthesiology



March 2022

# **TABLE OF CONTENTS**

INTRODUCTION	3
PATIENT CARE	
MEDICAL KNOWLEDGE	17
Patient Safety and Quality Improvement	22 24
PRACTICE-BASED LEARNING AND IMPROVEMENT  Evidence-Based and Informed Practice	28
PROFESSIONALISM	33 36
Patient- and Family-Centered Communication	40 42
MAPPING OF 1.0 TO 2.0	_
MILESTONES RESOURCES	48

### **Milestones Supplemental Guide**

This document provides additional guidance and examples for the Pediatric Anesthesiology Milestones. This is not designed to indicate any specific requirements for each level, but to provide insight into the thinking of the Milestone Work Group.

Included in this document is the intent of each Milestone and examples of what a Clinical Competency Committee (CCC) might expect to be observed/assessed at each level. Also included are suggested assessment models and tools for each subcompetency, references, and other useful information.

Review this guide with the CCC and faculty members. As the program develops a shared mental model of the Milestones, consider creating an individualized guide (Supplemental Guide Template available) with institution/program-specific examples, assessment tools used by the program, and curricular components.

Additional tools and references, including the Milestones Guidebook, Clinical Competency Committee Guidebook, and Milestones Guidebook for Residents and Fellows, are available on the Resources page of the Milestones section of the ACGME website.

Patient Care 1: Pediatric	Pre-Anesthetic Patient Evaluation, Assessment, and Preparation
	skills to gather and interpret all relevant data in preparation for surgery; to determine
necessary optimization and to assign risk stratif	
Milestones	Examples
<b>Level 1</b> Conducts and interprets a history and physical examination, with direct supervision	<ul> <li>Reviews patient's chart and identifies the presence of dyspnea and decreased exercise tolerance in preparation for spinal fusion secondary to scoliosis</li> <li>Obtains a basic history in a patient for scoliosis and identifies dyspnea and decreased exercise tolerance as comorbidities</li> </ul>
	Performs general physical examination in preparation for a spinal fusion
Level 2 Conducts a focused history and physical examination, with indirect supervision	<ul> <li>During a chart review, seeks blood gases, electrocardiogram, and chest x-ray, as appropriate</li> <li>While obtaining patient history, additional information related to shortness of breath and decreased exercise tolerance is elucidated (e.g., cannot walk up two flights of stairs, shortness of breath or chest pain with exertion)</li> </ul>
	In addition to the standard cardiopulmonary and airway exams, identifies signs of poor pulmonary function secondary to spine curvature
<b>Level 3</b> Identifies comorbidities on a history and physical examination that may require further evaluation, with indirect supervision	<ul> <li>Discovers poor respiratory compliance and effort and refers patient to a pulmonologist for optimization</li> <li>Recognizes the risk of poor pulmonary function and post-operative respiratory complications based on poor exercise tolerance</li> <li>Identifies abnormal heart sounds and decreased breath sounds on physical exam that may be consistent with elevated right-sided pressures and/or restrictive lung disease</li> </ul>
Level 4 Independently identifies concerning history and physical exam findings that require further evaluation	<ul> <li>Reviews x-ray to calculate the Cobb angle and associated risk of elevated right heart pressures and restrictive lung disease</li> <li>Considers that low exercise tolerance and dyspnea is suggestive of right-sided heart failure and suggests an echocardiogram to evaluate</li> <li>Correlates physical exam findings suggestive of right-sided heart failure and recommends further work-up from cardiology</li> </ul>
Level 5 Independently identifies a previously undiagnosed condition	Auscultates a heart murmur and independently identifies a diagnosis of mitral valve prolapse
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Medical record (chart) review</li> <li>Multisource feedback</li> <li>Objective structured clinical examination (OSCE)</li> <li>Simulation</li> </ul>
Curriculum Mapping	

inuing Education in Anaesthesia
gery in children. British Journal of
nesia – potential risks and their 1-20. doi:10.1111/j.1460-
nesthetic Management of Spine
nesthetic%20techniques/guideline
nesia – potential risks and their 1-20. doi:10.1111/j.1460-
h h

Patient Care 2: Technical Skills – Airway Management  Overall Intent: To demonstrate appropriate assessment skills, patient and equipment preparation, decision making, and technical management for uncomplicated and complicated pediatric airways	
Milestones	Examples
Level 1 Performs basic pediatric airway assessment	<ul> <li>Keeping in mind the patient's age, assesses a patient's airway pre-operatively, including patient history and prior medical record documentation about airway management and physical examination</li> <li>Understands that some children (e.g., infants) cannot generally have a Mallampati score assessment</li> </ul>
Prepares age-/size-appropriate equipment for an uncomplicated pediatric/neonatal airway	<ul> <li>Selects age-appropriate direct (or video) laryngoscope blade and endotracheal tube as part of operating room setup</li> <li>Ensures availability of appropriate backup/emergency equipment (e.g., sizeappropriate supraglottic airway, airway bougie)</li> </ul>
Level 2 Uses the airway exam and identifiable risk factors to formulate a patient-specific plan	Devises a safe and rational plan to manage the normal pediatric airway
Manages an uncomplicated pediatric/neonatal airway	<ul> <li>Performs manual ventilation for a healthy pediatric/neonatal patient</li> <li>Performs both direct and video laryngoscopy in infants and children</li> <li>Appropriately uses airway adjuncts (e.g., oropharyngeal airway) to aid with mask ventilation, as needed</li> </ul>
<b>Level 3</b> Devises airway management plans that address contingencies, with supervision	<ul> <li>With faculty member input, develops a multi-part plan to manage an anticipated pediatric difficult airway (i.e., what to do if "Plan A" fails)</li> <li>Devises a safe and rational plan to manage the abnormal/difficult (planned or unplanned) pediatric or neonatal airway</li> </ul>
Prepares and incorporates advanced equipment in the management of a complicated airway, with supervision	<ul> <li>Selects and prepares a size-appropriate fiberoptic bronchoscope for intubation of the pediatric/neonatal airway</li> <li>Successfully places an endotracheal tube in a child using fiberoptic intubation with minimal faculty member intervention</li> <li>States several advanced airway techniques and explains when each may be best utilized</li> </ul>
<b>Level 4</b> Independently devises airway management plans that address contingencies	Independently develops a multi-part plan for management of an anticipated pediatric difficult airway (i.e., what to do if "Plan A" fails)

Independently prepares and incorporates advanced equipment in the management of a complicated airway	<ul> <li>Independently (or with minimal supervision) performs safe fiberoptic intubation of a child with a complicated or difficult airway</li> <li>Performs fiberoptic intubation via supraglottic airway in children with both normal and abnormal airways</li> <li>Independently manages airway emergencies outside of the operating room</li> <li>Responds appropriately to aid with management for airway emergencies outside of the operating room</li> </ul>
Level 5 Collaborates with the interdisciplinary team to develop an airway plan for a complex pediatric airway	Works with otolaryngology and other experts for advance preoperative planning for neonates and children with known complex airways undergoing planned non-airway surgery
Functions as an expert in an airway crisis for complicated airways	Teaches airway workshops/lectures for national meetings as an expert consultant
Assessment Models or Tools	<ul><li>Direct observation</li><li>OSCE</li><li>Simulation</li></ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>Abouleish AE, Leib ML, Cohen NH. ASA [American Society of Anesthesiologists] provides examples to each ASA physical status class. ASA Monitor. 2015;79:38-49. https://monitor.pubs.asahq.org/article.aspx?articleid=2434536.</li> <li>ASA. ASA Physical Status Classification System. https://www.asahq.org/standards-and-guidelines/asa-physical-status-classification-system. Accessed 2020.</li> <li>Apfelbaum JL, Hagberg CA, Caplan RA, Blitt CD, et al. Practice guidelines for management of the difficult airway: An updated report by the American Society of Anesthesiologists Task Force on Management of the Difficult Airway. Anesthesiology. 2013;118:251-270. https://anesthesiology.pubs.asahq.org/article.aspx?articleid=1918684.</li> </ul>

#### Patient Care 3: Technical Skills – Pediatric Vascular Access (including Peripheral, Arterial, and Central Lines) Overall Intent: To obtain needed vascular access in pediatric patients, with or without ultrasound guidance **Milestones Examples** Level 1 Obtains vascular access in older • Selects appropriate size catheter for a given vessel and needs of the case children and adolescents • Demonstrates aseptic technique • Is successful with palpable and visible targets, 22 gauge or larger • Defers to another medical professional for further attempts, when warranted • Evaluates all extremities to select most appropriate vessel before attempting Level 2 Obtains vascular access in neonates. Verbalizes rationale for central access with quidance • Successful with visible targets down to 24 gauge Level 3 Obtains difficult vascular access, with • Uses adjuncts to assist in vein identification (vein finders, etc.) • Demonstrates thoughtful planning to minimize attempts quidance • Places an awake intravenous (IV) in an uncooperative or anxious child • Selects most appropriate ultrasound probe and technique Level 4 Independently obtains difficult vascular Successfully obtains access in patients with history of or presumed difficult access (history of prematurity, congenital heart disease, vasculopathy, morbid obesity, etc.) access **Level 5** Functions as an expert for vascular • Instructs others in the use of ultrasound-guidance for difficult access access Assessment Models or Tools Direct observation Simulation **Curriculum Mapping** Notes or Resources • Bennett, J, Cheung, M, Intravenous access in children, *Paediatrics and Child Health*. 2020; 30(6). doi.org/10.1016/j.paed.2020.03.008. • Naik, V, Mantha, SSP, Rayani, BK, Vascular access in children. Indian Journal of Anaesthesia. 2019 63(9). https://www.ncbi.nlm.nih.gov/pmc/articles/PMC6761776/?report=reader. • Schindler, E, Schears, GJ, Hall, S, Yamamoto, T, Ultrasound for vascular access in pediatric patients. Pediatric Anesthesia, 2012;22(10). https://onlinelibrary.wiley.com/doi/full/10.1111/pan.12005. https://doi.org/10.1111/pan.12005 • Scott-Warren, VL, Morley, RB, Paediatric vascular access. BJA Education. 2015;15(4). https://www.bjaed.org/article/S2058-5349(17)30147-6/fulltext DOI:https://doi.org/10.1093/bjaceaccp/mku050.

#### Patient Care 4: Technical Skills - Pediatric Regional (Peripheral and Neuraxial) Anesthesia Overall Intent: To appropriately use regional anesthesia techniques in the care of surgical and obstetric patients **Milestones** Examples Level 1 Describes anatomy relevant to regional • Describes sacral anatomy for the placement of a caudal epidural • Describes the innervation of the lower extremity anesthesia • Describes the anatomy of the abdominal musculature for transversus abdominal plane (TAP) block • Appropriately positions patient for a caudal epidural and considers the use of ultrasound Prepares a patient and the equipment for common regional anesthesia techniques to assist in neuraxial block placement Appropriately positions patient for a femoral nerve block and prepares ultrasound to perform the block Describes potential complications of regional • Describes the signs and symptoms of local anesthetic toxicity anesthesia **Level 2** Describes indications and Selects appropriate regional anesthetic technique for genitourinary surgery (lumbar contraindications for regional anesthesia versus caudal epidural, single shot versus catheter placement); cancels block when family/patient refuses or anatomy precludes placement (i.e., deep sacral dimple and concern for spina bifida occulta) • Selects appropriate regional anesthetic technique for orthopaedic surgery Performs regional anesthesia techniques, with • Performs caudal epidural with or without ultrasound-guidance, with direct supervision direct supervision • Uses physical exam (sensory and motor) to diagnose failed epidural or failed peripheral Recognizes and manages complications of regional anesthesia, with direct supervision nerve block and provides an alternative pain management plan Level 3 Develops a patient- and procedure-• Develops a plan for a lumbar epidural for use intra-operatively and post-operatively, with specific regional anesthesia plan, with supervision supervision Performs regional anesthesia techniques, with • Places a lumbar epidural in a pediatric patient, with indirect supervision indirect supervision Describes American Society of Regional Anesthesia and Pain Medicine (ASRA) Recognizes and manages complications of regional anesthesia, with indirect supervision guidelines for managing anticoagulation medications prior to regional and neuraxial anesthesia and considers management if an epidural hematoma occurs

# Pediatric Anesthesiology Supplemental Guide

<b>Level 4</b> Independently develops a patient- and procedure-specific regional anesthesia plan	Independently, develops a regional anesthesia/analgesia plan for a pediatric patient with complex medical history and/or chronic pain
Independently performs regional anesthesia techniques	Independently performs and troubleshoots thoracic epidural placement
Independently recognizes and manages complications of regional anesthesia	Independently diagnoses inadvertent dural puncture, assesses alternatives, and participates in patient/family discussion
<b>Level 5</b> Serves as a consultant on advanced or difficult regional techniques	Assists colleagues with placement of an epidural catheter in complex situations such as a morbidly obese pediatric patient or a patient with scoliosis
Develops institutional protocol for using regional anesthesia and managing complications	Collaborates with other health care team members to develop regional anesthesia- /analgesia-specific pathways for surgical procedures
Assessment Models or Tools	<ul><li>Direct observation</li><li>OSCE</li><li>Simulation</li></ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>ASRA. Education. <a href="https://www.asra.com/education">https://www.asra.com/education</a>. Accessed 2020.</li> <li>Chiao, FB, A new approach to an old technique: caudal ultrasound. SPA News. 2015;28(2).         <a href="http://www3.pedsanesthesia.org/newsletters/2015summer/caudalultrasound.html">https://www3.pedsanesthesia.org/newsletters/2015summer/caudalultrasound.html</a>.</li> <li>The New York School of Regional Anesthesia (NYSORA). <a href="https://www.nysora.com/">https://www.nysora.com/</a>. Accessed 2020.</li> </ul>

Patient Care 5: Peri-Operative Planning for Pediatric Patients  Overall Intent: To develop and implement a patient/procedure-specific anesthetic plan	
Milestones	Examples
<b>Level 1</b> Formulates an anesthetic plan for an uncomplicated patient or procedure	<ul> <li>Formulates a peri-operative pain management plan for a healthy patient undergoing a Nuss procedure for a pectus excavatum deformity</li> </ul>
<b>Level 2</b> Develops an anesthetic plan for a healthy patient undergoing uncomplicated procedures	<ul> <li>Plans for a general anesthetic with endotracheal intubation for a healthy patient undergoing a Nuss procedure for a pectus excavatum deformity</li> </ul>
Level 3 Develops an anesthetic plan for patients with well-controlled comorbidities or undergoing complicated procedures	<ul> <li>Plans for a general anesthetic with endotracheal intubation for a patient with past medical history of well controlled moderate persistent asthma undergoing a Nuss procedure for a pectus excavatum deformity and modifies a basic anesthetic with ways to optimize oxygenation and ventilation during the procedure and mitigate bronchospasm in the perioperative period</li> <li>Formulates a plan for a general anesthetic for a patient with past medical history of severe motion sickness (includes pre-operative, intra-operative medication management and post-operative medicine)</li> </ul>
<b>Level 4</b> Develops an anesthetic plan for patients with multiple, uncontrolled comorbidities, and undergoing complicated procedures	<ul> <li>Plans for a general anesthetic with endotracheal intubation for a patient with past medical history of poorly controlled moderate-severe asthma and von Willebrand disease (vWD) undergoing a Nuss procedure for a pectus excavatum deformity</li> <li>Describes peri-operative measures to prevent and manage asthma exacerbation including intra-operative laryngospasm or bronchospasm</li> <li>Reviews vWD history and plans appropriate pre-operative IV placement and timely desmopressin acetate (DDAVP) administration</li> <li>Considers blood product administration intra-operatively and collaborates with blood bank for timely availability</li> </ul>
<b>Level 5</b> Develops a peri-, intra-, and post- operative plan for a medically complex patient as the leader of a collaborative team of specialists	<ul> <li>Plans for a general anesthetic and endotracheal intubation for a patient with past medical history of poorly controlled severe asthma, and Noonan syndrome with pulmonary valve stenosis undergoing a Nuss procedure for a pectus excavatum deformity</li> <li>Coordinates and collaborates with cardiology to develop a clear peri-operative testing and evaluation and uses this information to develop a clear, safe anesthetic and disposition in consultation with other specialties</li> </ul>
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Medical record (chart) review</li> <li>Multisource feedback</li> <li>OSCE</li> </ul>
Curriculum Mapping	

# Pediatric Anesthesiology Supplemental Guide

Notes or Resources	Mavi J, Moore D. Anesthesia and analgesia for pectus excavatum surgery Anesthesiology
	Clinics. 2014 Mar;32(1):175-84.
	Patvardhan C and Martinez G. Anesthetic consideration for pectus repair surgery. J Vis
	Surg. 2016;2(76). https://www.ncbi.nlm.nih.gov/pmc/articles/PMC5638090/.
	● Rick, ME. Von Willebrand disease (VWD): Teatment of major bleeding and major surgery.
	UpToDate. https://www.uptodate.com/contents/von-willebrand-disease-vwd-treatment-of-
	major-bleeding-and-major-surgery accessed 2022
	Valenti F et al. Anesthetic management for pediatric correction of pectus excavatum with
	NUSS technique. Pediatric Anesthesia and Critical Care Journal 2014;2(2):90-92.

Milestones	Examples
<b>Level 1</b> Implements an anesthetic plan for a healthy pediatric patient undergoing uncomplicated procedures	<ul> <li>Implements a peri-operative pain management plan for a healthy patient undergoing a Nuss procedure for a pectus excavatum deformity</li> <li>Implements a peri-operative pain management plan for an infant undergoing inguinal hernia repair</li> </ul>
Level 2 Implements an anesthetic plan for an uncomplicated procedure in a neonate	<ul> <li>Implements an anesthetic plan for a neonate/infant with pyloromyotomy (including stomach decompression, rapid sequence induction (RSI), avoidance of opioids)</li> </ul>
Level 3 Implements an anesthetic plan for pediatric patients with comorbidities for uncomplicated procedures	<ul> <li>Implements an anesthetic plan for a patient with Fontan physiology for endoscopy (considers Nothing by Mouth (NPO) status, IV placement, sympathetic stimulation with airway manipulation)</li> <li>Considers developmental delay and need for inhalation versus IV induction</li> </ul>
Level 4 Implements an anesthetic plan for pediatric patients with comorbidities for complicated procedures	Discusses with cardiology and neurological surgery teams a patient with repaired Fontan for craniotomy and implements a clear, safe perioperative plan including disposition
Level 5 Implements a peri-, intra-, and post- operative plan for a medically complex patient as the leader of a collaborative team of specialists	<ul> <li>Directs discussions with orthopedic, genetics, and hematology teams for a patient with past medical history of mitochondrial disorder, vWD, and severe autism for spinal fusion</li> <li>Implements a clear peri-operative plan including IV placement for pre-operative DDAVP administration, peri-operative blood product administration, and post-operative ICU disposition</li> </ul>
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Medical record (chart) review</li> <li>Multisource feedback</li> <li>OSCE</li> </ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>Adler AC, Nathan AT. Perioperative considerations for the Fontan patient requiring noncardiac surgery. <i>Anesthesiol Clin.</i> 2020;38(3):531-543. doi: 10.1016/j.anclin.2020.04.001. Epub 2020 Jul 16. PMID: 32792182. <a href="https://pubmed.ncbi.nlm.nih.gov/32792182/">https://pubmed.ncbi.nlm.nih.gov/32792182/</a>.</li> <li>American Pain Society. <a href="http://ampainsoc.org/">http://ampainsoc.org/</a>. Accessed 2020.</li> <li>Hsieh, VC, Krane EJ, Morgan PG. Mitochondrial disease and anesthesia. <i>Journal of Inborn Errors of Metabolism and Screening</i>. 2017. <a href="https://doi.org/10.1177/2326409817707770">https://doi.org/10.1177/2326409817707770</a>.</li> </ul>

### Pediatric Anesthesiology Supplemental Guide



Patient Care 7: Situational Awareness and Crisis Management  Overall Intent: To recognize and respond to the dynamic milieu of the operating room environment	
Milestones	Examples
Level 1 Demonstrates vigilance during clinical care	<ul> <li>Limits personal electronic devices use to calculating fluids, medication doses, or other patient care activities in the operating room</li> <li>Demonstrates continuous survey of the environment that includes monitors and surgical field</li> </ul>
Articulates causes of common peri-operative crisis situations	Outlines differential diagnosis for upper airway obstruction in a pediatric patient
Responds to crisis situations as a reliable team member	Actively seeks ways to assist in care of the trauma patient or emergent add on case such as a craniotomy
<b>Level 2</b> Demonstrates awareness of clinical care and developments throughout a procedure	Informs attending of somatosensory evoked potential (SSEP)/motor evoked potential (MEP) changes during spinal fusion and considers appropriate changes in anesthetic management
Recognizes crisis situations; calls for help	Identifies unintended extubation during an endoscopy and immediately calls for help
Participates in management during crisis situations	<ul> <li>Establishes large-bore IV access in the care of the trauma patient</li> <li>Sets up ultrasound and obtains supplies for arterial line placement in an emergent situation</li> </ul>
Level 3 Demonstrates awareness of clinical care and developments throughout a procedure, including those outside of one's immediate control, with supervision	Informs attending of excessive blood loss and changes in vital signs, urinary output; considers differential diagnosis (hypovolemia, blood disorder, foley displacement, hypocalcemia etc.) requiring changes in the anesthetic plan
Anticipates an impending crisis and identifies possible etiologies, with supervision	Recognizes progressive hypercarbia and hyperthermia in a pediatric patient undergoing bilateral osteotomies; considers differential diagnoses such as malignant hyperthermia (MH) and reviews MH protocol for timely implementation
Initiates management and resolves crisis situations, with supervision	<ul> <li>Coordinates blood product administration for a neonate</li> <li>Coordinates and implements MH protocol for suspected MH event in a pediatric patient undergoing bilateral osteotomies, with supervision</li> </ul>

Level 4 Independently demonstrates awareness of clinical care and developments throughout a procedure, including those outside of one's immediate control	<ul> <li>Recognizes subtle signs of hypovolemia and blood loss (persistent tachycardia, decreased urinary output, hypotension) in a pediatric patient undergoing bilateral osteotomies</li> <li>Recognizes progressive bradycardia and hypotension in a trisomy 21 patient with congenital heart disease and considers structural and physiologic etiologies (i.e., uncorrected versus corrected heart disease, reduced sympathetic activity, vasodilatory effect of potent volatile anesthetic)</li> </ul>
Independently anticipates an impending crisis and identifies possible etiologies	In a trisomy 21 patient with congenital heart disease and progressive bradycardia and hypotension, adjusts anesthetic and administers appropriate sympathomimetic/pressor to avoid cardiac arrest
Independently initiates management and resolves crisis situations	Independently activates MH protocol and coordinates both intra-operative management (directs Malignant Hyperthermia Association of the United States (MHAUS) communication, lines, dantrolene administration, etc.) and post-operative disposition
<b>Level 5</b> Leads the health care team in the management of crisis situations	<ul> <li>In the setting of conflicting opinions, recognizes an MH event (or acute surgical blood loss) and leads crisis response (i.e., difficult airway, MH protocol, massive transfusion protocol)</li> </ul>
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Multisource feedback</li> <li>OSCE</li> <li>Simulation</li> </ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>Anesthesia Patient Safety Foundation. Distractions in the Operating Room: An Anesthesia Professional's Liability? <a href="https://www.apsf.org/article/distractions-in-the-operating-room-an-anesthesia-professionals-liability/">https://www.apsf.org/article/distractions-in-the-operating-room-an-anesthesia-professionals-liability/</a>. Accessed 2020.</li> <li>Athlos Academies. Top 10 Takeaways from Crucial Conversations.     <a href="https://athlosacademies.org/top-10-takeaways-from-crucial-conversations/">https://athlosacademies.org/top-10-takeaways-from-crucial-conversations/</a>. Accessed 2020.</li> <li>Malignant Hyperthermia Association of the United States. Managing a Crisis.     <a href="https://www.mhaus.org/healthcare-professionals/managing-a-crisis/">https://www.mhaus.org/healthcare-professionals/managing-a-crisis/</a>. Accessed 2022.</li> <li>McIlvaine WB. Situational awareness in the operating room: a primer for the anesthesiologist. Seminars in Anesthesia Perioperative Medicine and Pain. 2007;26:167-172. doi:10.1053/j.sane.</li> <li>UpToDate. Massive Blood Transfusion. <a href="https://www.uptodate.com/contents/massive-blood-transfusion">https://www.uptodate.com/contents/massive-blood-transfusion</a>. Accessed 2021.</li> </ul>

Milestones	Examples
<b>Level 1</b> Demonstrates knowledge of normal anatomic and physiologic features of pediatric patients, from neonates to adolescents	<ul> <li>Understands the unique features of the neonatal airway as compared to the adult airway</li> <li>States the differences in flow of blood for patients with persistent fetal circulation</li> <li>Understands implications of differences in physiology between neonates and adults (e.g. oxygen consumption, fluid management, maximal allowable blood volume)</li> <li>Performs post-operative nausea and vomiting risk stratification and mitigation across different age groups</li> </ul>
Level 2 Demonstrates knowledge of common medical and surgical conditions in pediatric patients, from neonates to adolescents	Describes basic physiology of pediatric diseases/conditions such as (examples are not meant to be mandatory requirements or a comprehensive list):
Level 3 Demonstrates comprehensive	Demonstrates advanced knowledge of, and/or teaching about, the anesthetic implications
knowledge of common medical and surgical	of common pediatric diseases requiring surgery such as those shown in Level 2

conditions in pediatric patients and related anesthetic considerations	Demonstrates full understanding of the anesthetic considerations of each step of common pediatric surgical procedures such as those shown in Level 2
Level 4 Demonstrates comprehensive knowledge of complex medical and surgical conditions in pediatric patients and related anesthetic considerations	States the underlying physiology and advanced anesthetic implications of complex pediatric diseases requiring surgery, including for patients in emergent settings, such as (examples not intended to be comprehensive):  Acute liver failure  Acute respiratory distress syndrome  Airway foreign body  Anterior mediastinal mass  Complex or cyanotic congenital heart disease  Intracranial hypertension  Myocarditis with severely diminished heart function  Open globe ophthalmic injury  Pediatric traumatic brain injury  Severe pulmonary hypertension  Severe septic shock
Level 5 Serves as an expert consultant for children with complex and/or uncommon physiology and related anesthetic and surgical considerations	<ul> <li>Serves as an expert anesthesiology care consultant for a multidisciplinary team caring for patients with complex conditions such as those shown in Level 4, or for uncommon situations such as:         <ul> <li>Anterior mediastinal mass with cardiorespiratory compromise</li> <li>Cannulation for extracorporeal membrane oxygenation</li> <li>Cardiopulmonary arrest in children</li> </ul> </li> </ul>
Assessment Models or Tools	<ul> <li>Case based discussion</li> <li>Direct observation</li> <li>Mock oral examinations</li> <li>Pediatric Anesthesiology In training exam</li> <li>Performance on question banks</li> </ul>
Curriculum Mapping	
Notes or Resources	The American Board of Anesthesiology. Initial Certification in Anesthesiology. <a href="http://www.theaba.org/PDFs/BASIC-Exam/Basic-and-Advanced-ContentOutline">http://www.theaba.org/PDFs/BASIC-Exam/Basic-and-Advanced-ContentOutline</a> .     Accessed 2020.

Medical Knowledge 2: Clinical Reasoning  Overall Intent: To develop an organized systematic approach to analyzing clinical scenarios while minimizing the impact of clinical reasoning errors	
Milestones	Examples
<b>Level 1</b> Accurately describes basic elements of a clinical scenario	<ul> <li>Presents a focused patient history (history of asthma, cough, and rhinorrhea) and findings on physical exam (wheezing and SpO2 95 percent) using appropriate terminology; summarizes findings with a concise impression (acute asthma exacerbation in the setting of an upper respiratory infection)</li> </ul>
<b>Level 2</b> Analyzes simple (or common) clinical scenarios using an organized, systematic approach with direct guidance	• Identifies an acute increase in airway pressure immediately after intubation with upsloping end tidal carbon dioxide (CO <sub>2</sub> ) tracing and listens to lung sounds as part of evaluation
Retrospectively recognizes clinical reasoning errors, with guidance	<ul> <li>Fails to treat peri-operative pain in an infant with a weight-appropriate dose of an opioid due to fear that any dose could lead to apnea, but recognizes the clinical reasoning error with guidance (omission bias)</li> <li>Focuses on troubleshooting a monitoring cable and probe assuming they are faulty in response to a decrease in SpO2, but fails to rule out mainstem intubation or analyze the ventilator; recognizes the clinical reasoning error with guidance (confirmation bias)</li> </ul>
<b>Level 3</b> Analyzes simple (or common) clinical scenarios using an organized, systematic approach, with indirect guidance	Lists mucus plugging, mainstem intubation, and pneumothorax as possible etiologies in a patient with increased airway pressure, desaturation, and diminished breath sounds in one lung
Retrospectively recognizes clinical reasoning errors independently	Independently recognizes fixation error by identifying dehydration and excessive blood loss as the cause of persistent intra-operative hypotension after first attributing it to a single bolus of propofol
<b>Level 4</b> Independently analyzes complex clinical scenarios using an organized, systematic approach	In response to hypoxemia/hypotension in an infant with pulmonary hypertension, sequentially progresses from least invasive interventions (intravenous fluid optimization, adequate analgesia, euthermia, appropriate ventilator changes, etc.) to more invasive (inotropic support, inhaled nitric oxide, ECMO, etc.)
Identifies and actively avoids clinical reasoning errors	<ul> <li>Routinely investigates multiple etiologies of a change in a patient's clinical status before making a conclusion or succumbing to bias</li> <li>Without prompting, discusses with faculty members previous errors in reasoning and develops strategies to avoid these in future cases</li> </ul>
<b>Level 5</b> Teaches others how to analyze complex clinical scenarios using an organized, systematic approach	<ul> <li>Develops and teaches algorithms for use by residents/fellows for diagnosis and management of elevated peak airway pressures associated with hypoxemia</li> <li>Develops a simulation-based curriculum for teaching clinical reasoning</li> </ul>

Models and teaches approaches to avoid clinical	Hosts a resident/fellow quality improvement (QI) conference and shares past errors to	
reasoning errors	help educate peers	
Assessment Models or Tools	Direct observation	
	Multisource feedback	
	Self-assessment	
	Simulation	
Curriculum Mapping		
Notes or Resources	Graber ML, Franklin N, Gordon R. Diagnostic error in internal medicine. Archives of	
	Internal Medicine. 2005;165(13):1493-1499.	
	https://www.researchgate.net/publication/298348382_Diagnostic_Error_in_Internal_Medi	
	cine. Accessed 2020.	
	• Kempainen RR, Migeon MB, Wolf FM. Understanding our mistakes: A primer on errors in	
	clinical reasoning. <i>Med Teach</i> . Mar;2003;25(2):177-181.	
	https://pubmed.ncbi.nlm.nih.gov/12745527/. Accessed 2020.	
	Mamede S, Schmidt HG, Penaforte JC. Effects of reflective practice on the accuracy of	
	medical diagnosis. <i>Medical Education</i> . 2008;42(5):468-475.	
	https://www.ncbi.nlm.nih.gov/pubmed/18412886. 2020.	
	Norman GR, Monteiro SD, Sherbino J, Ilgen JS, Schmidt HG, Mamede S. The causes of	
	errors in clinical reasoning: cognitive biases, knowledge deficits, and dual process	
	thinking. Academic Medicine. 2017;92(1):23-30.	
	https://journals.lww.com/academicmedicine/Fulltext/2017/01000/The Causes of Errors i	
	n Clinical Reasoning .13.aspx. Accessed 2020.  From the article: Types and examples of reasoning error: More than 40 forms of	
	cognitive error have now been described, and several texts and articles explore these	
	in depth using narrative case studies. Tables 1 and 2 define the commonest errors in	
	diagnostic and management reasoning and provide examples. Many error types are	
	inter-related, and more than one can feature in a patient's care. Importantly,	
	deficiencies in medical knowledge are rarely responsible for diagnostic errors, with	
	premature acceptance of the most favoured diagnosis being highly prevalent (up to	
	90%) and independent of level of expertise. Similarly, cognitive resistance to altering	
	past habits and mindsets has a much more prominent role than ignorance in errors of	
	management reasoning.	
	Stiegler MP, Tung A. Cognitive processes in anesthesiology decision making.	
	Anesthesiology. 2014;120(1):204-217.	
	https://anesthesiology.pubs.asahg.org/article.aspx?articleid=1918006. Accessed 2020.	

<ul> <li>Society to Improve Diagnosis in Medicine.</li> </ul>	https://www.improvediagnosis.org/. Accessed
2020.	

Systems-Based Practice 1: Patient Safety and Quality Improvement (QI)		
Overall Intent: To engage in the analysis and management of patient safety events, including relevant communication with patients,		
families, and health care professionals; to conde	Examples	
Level 1 Demonstrates knowledge of common events that impact patient safety	Lists patient misidentification or medication errors as common patient safety events	
Demonstrates knowledge of how to report patient safety events	Explains how to report errors in own health system	
Demonstrates knowledge of basic quality improvement methodologies and metrics	Describes fishbone tool	
<b>Level 2</b> Identifies system factors that lead to patient safety events	Identifies a recent change to the transfusion requisition form that did not include space for two-person verification to avoid an error	
	Identifies that a regional anesthesia consent form does not include laterality	
Reports patient safety events through institutional reporting systems (simulated or actual)	Reports lack of compliance with antibiotic administration through departmental or institutional reporting systems	
Describes departmental quality improvement initiatives	Summarizes protocols to decrease surgical site infections	
Level 3 Participates in analysis of patient safety events (simulated or actual)	Assimilates patient data, evaluates the root cause, and presents the findings of a patient safety event	
Participates in disclosure of patient safety events to patients and patients' families (simulated or actual)	During an OSCE, communicates with patients and their families about a medication administration error	
Participates in department quality improvement initiatives	Participates in a root cause analysis of duplicate acetaminophen administration in post- anesthesia care unit (PACU)	
Level 4 Conducts analysis of patient safety events and offers error prevention strategies (simulated or actual)	Collaborates with a team to conduct the analysis of intra-operative antibiotic administration errors and presents suggested policy and electronic health record (EHR) design changes at a department meeting	
Discloses patient safety events to patients and patients' families (simulated or actual)	Discusses with patient (and/or family) an inadvertent double-dose of acetaminophen administration given to them due to hand-off error	

Demonstrates the skills required to identify, develop, implement, and analyze a quality improvement project	Initiates and develops a resident QI project to improve peri-operative hand-offs and presents findings to the department
Level 5 Actively engages teams and processes to modify systems to prevent patient safety events	Assumes a leadership role at the departmental or institutional level for patient safety
Role models or mentors others in the disclosure of patient safety events	Conducts a simulation for disclosing patient safety events
Creates, implements, and assesses quality improvement initiatives at the institutional level or above	Initiates and completes a QI project to improve disclosure of serious adverse events to patients and families and shares results with stakeholders
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>E-module multiple choice tests</li> <li>Multisource feedback</li> <li>OSCE</li> <li>Reflection</li> <li>Simulation</li> </ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>Anesthesia Patient Safety Foundation. Patient Safety Initiatives.         https://www.apsf.org/patient-safety-initiatives/.     </li> <li>Hagerman N, Varughese A et al. Quality and safety in pediatric anesthesia: How can guidelines, checklists and initiatives improve outcome. Current Opinions in Anesthesiology. 2014. June 27 (3):323-9.</li> <li>Institute of Healthcare Improvement. <a href="http://www.ihi.org/Pages/default.aspx">http://www.ihi.org/Pages/default.aspx</a>. 2020.</li> </ul>

Systems-Based	Practice 2: System Navigation for Patient-Centered Care	
Overall Intent: To effectively navigate the health care system, including the interdisciplinary team and other care providers; to adapt care to		
a specific patient population to ensure high-quality patient outcomes		
Milestones	<b>Examples</b>	
<b>Level 1</b> Demonstrates knowledge of care coordination	• For a critically ill trauma patient, identifies the surgeons, anesthesiologists, nurses, social workers, and pediatric intensive care unit (PICU) pharmacist as members of the team	
Identifies key elements for safe and effective transitions of care and hand-offs	Lists the essential components of a standardized tool for sign-out, care transition, and hand-offs	
Demonstrates knowledge of population and community health needs and inequities	<ul> <li>Identifies that inpatients may have different needs than ambulatory patients; identifies barriers to discharge home for ambulatory patients</li> <li>Identifies barriers in refilling medications for members of underserved populations</li> </ul>	
<b>Level 2</b> Coordinates care of patients in routine clinical situations effectively using the roles of interprofessional team members	Coordinates care with the PACU and primary medical team on arrival to PACU	
Performs safe and effective transitions of care/hand-offs in routine clinical situations	Routinely uses a standardized tool for a stable patient during PACU sign-out	
Identifies specific population and community health needs and inequities for the local population	Identifies challenges in communicating with patients with communication barriers (e.g., non-English-speaking patients and families; hearing, visual, or cognitive impairment)	
<b>Level 3</b> Coordinates care of patients in complex clinical situations effectively using the roles of interprofessional team members	Works with the patient, family, and members of the peri-operative team to coordinate the care of a patient with a do-not-resuscitate order	
Performs safe and effective transitions of care/hand-offs in complex clinical situations	Routinely uses a standardized tool when transferring a patient to and from the PICU	
Uses institutional resources effectively to meet the needs of a patient population and community	Follows institutional guidelines to provide safe care for a Jehovah's Witness patient undergoing scoliosis surgery	
Level 4 Role models effective coordination of patient-centered care among different disciplines and specialties	During ICU rounds, leads team members in approaching consultants to review cases/recommendations and arranges multidisciplinary rounds for the team	

Role models and advocates for safe and effective transitions of care/hand-offs within and across health care delivery systems	Prior to rotating off the PICU service, proactively informs the incoming fellows about a plan of care for a patient awaiting a liver transplant with multiple studies pending
Participates in changing and adapting practice to provide for the needs of specific populations	Assists in the design of protocols for discussing and managing blood product usage in patients who refuse blood products for religious reasons
<b>Level 5</b> Analyzes the process of care coordination and participates in the design and implementation of improvements	Develops a program to arrange for pre-operative assessment of medically fragile children
Improves quality of transitions of care within and across health care delivery systems to optimize patient outcomes	Devises a protocol to improve transitions from PICU to step down or monitored unit
Advocates for populations and communities with health care inequities in the peri-operative setting	<ul> <li>Leads development of telehealth support services for a community hospital PICU</li> <li>Partners with the multidisciplinary health care team to create an innovative approach to support disadvantaged patients in refilling medications</li> </ul>
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Medical record (chart) audit</li> <li>Multisource feedback</li> <li>OSCE</li> <li>Quality metrics and goals mined from EHRs</li> <li>Review of sign-out tools, use and review of checklists</li> </ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>Centers for Disease Control and Prevention (CDC). Population Health Training in Place Program (PH-TIPP). <a href="https://www.cdc.gov/pophealthtraining/whatis.html">https://www.cdc.gov/pophealthtraining/whatis.html</a>. 2020.</li> <li>Kaplan KJ. In pursuit of patient-centered care. March 2016. <a href="https://tissuepathology.com/2016/03/29/in-pursuit-of-patient-centered-care/#axzz5e7nSsAns">https://tissuepathology.com/2016/03/29/in-pursuit-of-patient-centered-care/#axzz5e7nSsAns</a>. 2020.</li> <li>Lockman J, Schwartz A et al. Working to define professionalism in pediatric anesthesia: a qualitative study of domains of the expert pediatric anesthesiologist as valued by interdisciplinary stakeholders. Pediatric Anesthesia. 2017. Feb;27 (2): 137-146.</li> <li>Skochelak SE, Hawkins RE, Lawson LE, Starr SR, Borkan JM, Gonzalo JD. AMA Education Consortium: Health Systems Science. 1st ed. Philadelphia, PA: Elsevier; 2016. <a href="https://commerce.ama-assn.org/store/ui/catalog/productDetail?product_id=prod2780003.2020">https://commerce.ama-assn.org/store/ui/catalog/productDetail?product_id=prod2780003.2020</a>.</li> </ul>

Milestones	Examples
Level 1 States factors impacting the costs of anesthetic care	Explains relative cost of anesthetic medications, monitors, and supplies
Level 2 Describes how components of a complex health care system are interrelated, and how they impact patient care	Prioritizes planning of an MRI for a patient with severe traumatic brain injury prior to discharge to a rehabilitation center
Documents anesthetic detail to facilitate accurate billing and reimbursement	<ul> <li>Ensures anesthetic procedure accurately reflects procedure performed</li> <li>Documents all Centers for Medicare and Medicaid Services (CMS)-required components of anesthetic care performed during procedure</li> </ul>
Level 3 Discusses how individual practice affects the broader system (e.g., length of stay, readmission rates, clinical efficiency)	Ensures that patients with post-operative nausea and vomiting receive adjusted anesthetic plans and adequate prophylaxis to avoid unnecessary hospitalization
Explains the impact of documentation on billing and reimbursement	Discusses the necessity of including the ultrasound image for an ultrasound guided procedure to receive reimbursement
Level 4 Manages various components of the complex health care system to provide efficient and effective patient care and transitions of care	Effectively works with the social work team to ensure interpretive services are available for non-English-speaking patients both pre- and post-operatively
Practices and advocates for cost-effective patient care	Effectively plans and implements anesthetic to promote enhanced recovery and rapid discharge
<b>Level 5</b> Advocates for or leads systems change that enhances high-value, efficient, and effective patient care	Works with peri-operative teams to develop and implement enhanced recovery protocols for surgical service lines
Engages in external activities related to advocacy for cost-effective care	Improves informed consent process for non-English-speaking patients requiring interpreter services
Assessment Models or Tools	Direct observation     Medical record (chart) audit     Patient satisfaction data     Portfolio
Curriculum Mapping	•

Notes or Resources	<ul> <li>Agency for Healthcare Research and Quality. Measuring the Quality of Physician Care. <a href="https://www.ahrq.gov/talkingquality/measures/setting/physician/index.html">https://www.ahrq.gov/talkingquality/measures/setting/physician/index.html</a>. Accessed</li> </ul>
	2020.
	AHRQ. Major Physician Measurement Sets.
	https://www.ahrq.gov/talkingquality/measures/setting/physician/measurement-sets.html.
	Accessed 2020.
	Andreae MH, Gabry JS, Goodrich B, White RS, Hall C. Antiemetic prophylaxis as a
	marker of health care disparities in the National Anesthesia Clinical Outcomes Registry.
	Anesth Analg. 2018;126(2):588-599. https://journals.lww.com/anesthesia-
	analgesia/Fulltext/2018/02000/Antiemetic Prophylaxis as a Marker of Health Care.35.
	aspx.
	• Dzau VJ, McClellan M, Burke S, et al. Vital directions for health and health care: priorities
	from a National Academy of Medicine Initiative. NAM Perspectives. Discussion Paper,
	National Academy of Medicine, Washington, DC. <a href="https://nam.edu/vital-directions-for-">https://nam.edu/vital-directions-for-</a>
	health-health-care-priorities-from-a-national-academy-of-medicine-initiative/.
	Teja BJ, Sutherland TN, Barnett SR, Talmor DS. Cost-effectiveness research in
	anesthesiology. <i>Anesth Analg.</i> 2018;127(5):1196-1201.
	https://pubmed.ncbi.nlm.nih.gov/29570150/.

Practice-Based Learning and Improvement 1: Evidence-Based and Informed Practice  Overall Intent: To incorporate evidence and patient values into clinical practice	
Milestones	Examples
<b>Level 1</b> Accesses and uses evidence in routine patient care	Reviews the most recent guidelines for post-operative nausea and vomiting, and applies it in routine pediatric patient care
<b>Level 2</b> Articulates clinical questions and elicits the patient's and patient's family's preferences and values to guide evidence-based care	<ul> <li>In a patient needing inguinal hernia repair, discusses options for peri-operative pain management including a caudal epidural, and solicits family's preferences</li> </ul>
Level 3 Locates and applies the best available evidence, integrated with the patient's and patient's family's preference, to the care of complex patients	Obtains evidence, discusses family preferences, and applies integrated decisions for the peri-operative blood product management of a Jehovah's Witness pediatric patient undergoing spinal fusion
Level 4 Appraises and applies evidence, even in the face of uncertainty and conflicting evidence, to guide individualized care	<ul> <li>Accesses the primary literature to discuss current evidence about anesthesia and the developing brain and guides peri-operative care</li> <li>Reviews primary literature regarding DNR status in pediatric patients, discusses ethical considerations with specialties involved and hospital ethics committee (when applicable), and applies integrated decisions in the peri-operative setting</li> </ul>
<b>Level 5</b> Mentors others to appraise and apply evidence for complex patients and/or participates in the development of guidelines	<ul> <li>Leads seminars/presentations on evidence regarding anesthesia and the developing brain</li> <li>Reviews evidence and develops processes to lower environmental contamination and decrease waste in the operating room and perioperative arena</li> <li>As part of a team, develops airway protocols and rapid response teams for hospitals</li> </ul>
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Oral or written examinations</li> <li>Oral presentations</li> <li>Research and quality improvement projects</li> </ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>Axelrod D, Bell C, Feldman J, et al. Greening the Operating Room and Periopertive Arena: Environmental Sustainability for Anesthesia Practice, American Society for Anesthesiologists. <a href="https://www.asahq.org/about-asa/governance-and-committees/asa-committees/committee-on-equipment-and-facilities/environmental-sustainability/greening-the-operating-room.">https://www.asahq.org/about-asa/governance-and-committees/asa-committees/committees/committees/committees/asa-committees/committee-on-equipment-and-facilities/environmental-sustainability/greening-the-operating-room.</a></li> <li>Accessed 2022.</li> <li>Gan T, Kumar B, Sergio B, et al. Fourth consensus guidelines for the management of postoperative nausea and vomiting. <a href="https://journals.lww.com/anesthesia-analgesia/fulltext/2020/08000/fourth">https://journals.lww.com/anesthesia-analgesia/fulltext/2020/08000/fourth</a> consensus guidelines for the management of 16. <a href="https://journals.lww.com/anesthesia-analgesia/fulltext/2020/08000/fourth">https://journals.lww.com/anesthesia-analgesia/fulltext/2020/08000/fourth</a> consensus guidelines for the management of 16. <a href="https://journals.lww.com/anesthesia-analgesia/fulltext/2020/08000/fourth">https://journals.lww.com/anesthesia-analgesia/fulltext/2020/08000/fourth</a> consensus guidelines for the management of 16.</li> </ul>

- Gross JB, et al. Practice guidelines for the perioperative management of patients with obstructive sleep apnea: An updated report by the American Society of Anesthesiologists Task Force on Perioperative Management of Patients with Obstructive Sleep Apnea. *Anesthesiology* 2014;120(2):268-286. <a href="https://anesthesiology.pubs.asahq.org/article.aspx?articleid=1917935&ga=2.178879532.">https://anesthesiology.pubs.asahq.org/article.aspx?articleid=1917935&ga=2.178879532.</a> 943651402.1584821665-1121124875.1575478514.
- Tait AR, Voepel-Lewis T, Christensen R, O'Brien LM. The STBUR questionnaire for predicting perioperative respiratory adverse events in children at risk for sleep-disordered breathing. Paediatr Anaesth. 2013;23(6):510-516. doi:10.1111/pan.12155
- Paruthi, S, Management of obstructive sleep apnea in children. UpToDate.
   <a href="https://www.uptodate.com/contents/management-of-obstructive-sleep-apnea-in-children">https://www.uptodate.com/contents/management-of-obstructive-sleep-apnea-in-children</a>
   2021
- Waisel, B, 5 Ethical Issues in Pediatric Anesthesiology, A Practice of Anesthesia for Infants and Children (Sixth Edition), Elsevier, 2019, Pages 69-80.e4, ISBN 9780323429740, https://doi.org/10.1016/B978-0-323-42974-0.00005-7.

Practice-Based Learning and Ir	mprovement 2: Reflective Practice and Commitment to Personal Growth	
	formation with the intent to improve care; to reflect on all domains of practice, personal	
	colleagues and patients (reflective mindfulness); to develop clear objectives and goals for	
improvement in some form of a learning plan		
Milestones	Examples	
<b>Level 1</b> Accepts responsibility for personal and professional development by establishing goals	Completes self-reflective goals prior to meeting with the program director	
Identifies the factors that contribute to performance deficits	<ul> <li>Identifies gaps in knowledge of pediatric developmental milestones</li> <li>Identifies that fatigue, stressors, and perceived life-work imbalance contribute to performance deficits</li> </ul>	
Actively seeks opportunities to improve	<ul> <li>Asks for feedback from patients, families, and patient care team members</li> <li>Uses institutional provided resources to balance personal/professional commitments and obligations</li> </ul>	
<b>Level 2</b> Demonstrates openness to performance data (feedback and other input) to inform goals	<ul> <li>Integrates feedback to adjust peri-operative management of patients with history of post-operative nausea and vomiting</li> <li>Integrates feedback to adjust pain medications administered in the PACU</li> </ul>	
Analyzes and acknowledges the factors that contribute to performance deficits	Assesses time management skills and how they impact turnovers and on-time starts	
Designs and implements a learning plan, with prompting	When prompted, develops and implements individual education plan to improve evaluation of patients at risk for post-operative nausea and vomiting	
Level 3 Seeks performance data episodically, with adaptability and humility	<ul> <li>Obtains chart data to determine incidence of post-operative nausea and vomiting in own patients, in association with administered post-operative nausea and vomiting preventative medications</li> <li>Obtains chart data (in own patients) to determine adequate pain management in PACU reflecting surgical procedure performed</li> </ul>	
Institutes behavioral change(s) to improve performance	Uses focused evidence-based literature to improve evaluation of patients at risk for post- operative nausea and vomiting	
Independently creates and implements a learning plan	<ul> <li>Implements strategies that improve behaviors such as trust, interdependence, genuineness, empathy, risk, team building, and success</li> </ul>	

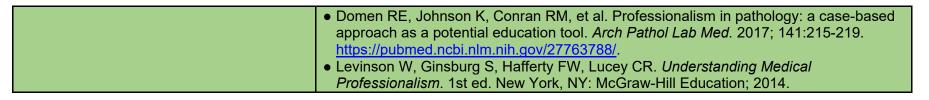
<b>Level 4</b> Intentionally seeks performance data consistently, with adaptability and humility	Requests a quarterly chart audit (of own patients) to determine adequate peri-operative use of pain medications (e.g., NSAIDs, acetaminophen, opioids, other adjuncts) and alters practice accordingly
Considers alternatives to improve performance	After patient encounter, debriefs with the attending and other patient care team members to optimize future collaboration in the care of the patient and family
Integrates performance data to adapt the learning plan	Based on audit of incidence of post-operative nausea and vomiting in own patients, identifies knowledge gaps and reads current practice guidelines to improve care
Level 5 Role models consistently seeking	Shares instances of near misses with more junior learners
performance data with adaptability and humility	Shares own performance gaps and adapted plan with other learners
Models reflective practice	Identifies and shares strategies to improve ultrasound guided peripheral and central access placement based on previously received feedback
Facilitates the design and implementation of learning plans for others	Assists residents in developing their individualized learning plans
Assessment Models or Tools	Direct observation
	Review of learning plan
	Multisource Feedback
Curriculum Mapping	
Notes or Resources	<ul> <li>Burke AE, Benson B, Englander R, Carraccio C, Hicks PJ. Domain of competence: practice-based learning and improvement. <i>Acad Pediatr</i>. 2014;14:S38-S54. <a href="https://pubmed.ncbi.nlm.nih.gov/24602636/">https://pubmed.ncbi.nlm.nih.gov/24602636/</a>.</li> <li>Hojat M, Veloski JJ, Gonnella JS. Measurement and correlates of physicians' lifelong learning. <i>Academic Medicine</i>. 2009;84(8):1066-1074. <a href="https://journals.lww.com/academicmedicine/fulltext/2009/08000/Measurement_and_Correlates of Physicians_Lifelong.21.aspx">https://journals.lww.com/academicmedicine/fulltext/2009/08000/Measurement_and_Correlates of Physicians_Lifelong.21.aspx</a>.</li> <li>Lockspeiser TM, Schmitter PA, Lane JL, Hanson JL, Rosenberg AA, Park YS. Assessing residents' written learning goals and goal writing skill: validity evidence for the learning goal scoring rubric. <i>Academic Medicine</i>. 2013;88(10):1558-1563.</li> </ul>
	<ul> <li><a href="https://journals.lww.com/academicmedicine/fulltext/2013/10000/Assessing Residents W">https://journals.lww.com/academicmedicine/fulltext/2013/10000/Assessing Residents W</a></li> <li><a href="mailto:ritten Learning Goals and.39.aspx">ritten Learning Goals and.39.aspx</a>.</li> <li><a href="Reed S">Reed S</a>, Lockspeiser TM, Burke A, et al. Practical suggestions for the creation and use of meaningful learning goals in graduate medical education. <i>Academic Pediatrics</i>.</li> <li>2016;16(1):20-24. <a href="https://www.academicpedsjnl.net/article/S1876-2859(15)00333-2/pdf">https://www.academicpedsjnl.net/article/S1876-2859(15)00333-2/pdf</a>.</li> </ul>

CDC Pediatric Developmental Milestones
https://www.cdc.gov/ncbddd/actearly/milestones/index.html

Profession	alism 1: Professional Behavior and Ethical Principles			
Overall Intent: To recognize and address lapses in ethical and professional behavior, demonstrate ethical and professional behaviors,				
and use appropriate resources for managing ethical and professional dilemmas				
Milestones	Examples			
Level 1 Describes when and how to report lapses in professionalism and demonstrates insight into professional behavior in routine situations	Describes the impact of fatigue on clinical performance     Recognizes the impact of personal "bias" on patient care			
Demonstrates knowledge of the ethical principles underlying patient care	<ul> <li>Identifies fatigue and lists available resources to mitigate impact from fatigue</li> <li>Describes institutional safety reporting systems to report "near miss" and other safety events or process problems</li> <li>Articulates how the principle of "do no harm" applies when a learning opportunity exists to perform a procedure (e.g., regional block placement) on a patient who does not require the procedure</li> <li>Discusses the basic principles underlying ethics (e.g., beneficence, nonmaleficence, justice, autonomy) and professionalism (e.g., professional values and commitments), and how they apply in various situations (e.g., informed consent process)</li> </ul>			
Level 2 Uses insight into professional behavior to take responsibility in professionalism lapses, as well as to identify potential areas for self-improvement  Analyzes complex situations using ethical principles	<ul> <li>Respectfully approaches a trainee who is late for duty about the importance of being on time</li> <li>Maintains patient confidentiality in public situations</li> <li>Notifies a supervisor in a timely way when unable to fulfill a responsibility</li> <li>Identifies and applies ethical principles involved in informed consent when the trainee is unclear of known risks</li> <li>Identifies an appropriate surrogate for patients who are unable to consent for themselves</li> <li>Obtains assent when age-appropriate for pediatric patients</li> </ul>			
Level 3 Demonstrates professional behavior in complex or stressful situations  Recognizes need to seek help in managing and resolving complex interpersonal situations	<ul> <li>Appropriately responds to a distraught family member, following a peri-operative complication</li> <li>Appropriately leads conversations in the operating room during stressful situations such as acute blood loss and hemodynamic instability</li> <li>After noticing a colleague's inappropriate social media post, reviews policies related to posting of content and seeks guidance from supervisor</li> <li>Reviews Jehovah's Witness institutional policies and offers options for peri-operative</li> </ul>			

Level 4 Serves as a model for professionalism among colleagues; actively solicits help and acts on recommendations to resolve complex interpersonal situations	<ul> <li>Actively solicits the perspectives of others for a peri-operative clinical care management plan</li> <li>Models respect for patients and promotes the same from colleagues</li> </ul>
Recognizes and utilizes resources for managing and resolving ethical dilemmas	<ul> <li>Recognizes and uses ethics consults and risk-management/legal counsel to resolve ethical dilemmas</li> <li>De-escalates (and calls for help when needed) in situations involving conflict with staff, patients, or family members</li> <li>Obtains institutional guidance on obtaining consent and administering blood transfusion in pediatric Jehovah's Witness patients who may require transfusion as a life-saving therapy</li> <li>Recognizes and appropriately manages situations of medical futility</li> </ul>
Level 5 Coaches others when their behavior fails to meet professional expectations	Coaches others when their behavior fails to meet professional expectations, and creates a performance improvement plan to prevent recurrence
Addresses system-level factors that induce or exacerbate ethical problems or impede their resolution	<ul> <li>Identifies and seeks to address system-wide factors or barriers to promoting a culture of ethical behavior through participation in a work group, committee, or taskforce (e.g., ethics committee or an ethics subcommittee, risk management committee, root cause analysis review, patient safety or satisfaction committee, professionalism work group, Institutional Review Board, resident grievance committee)</li> </ul>
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Global evaluation</li> <li>Multisource feedback</li> <li>Oral or written self-reflection</li> <li>OSCE</li> <li>Simulation</li> </ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>ASA. ASA Code of Ethics. <a href="https://www.asanet.org/code-ethics">https://www.asanet.org/code-ethics</a>. Accessed 2020.</li> <li>American Medical Association. Ethics. <a href="https://www.ama-assn.org/delivering-care/ama-code-medical-ethics">https://www.ama-assn.org/delivering-care/ama-code-medical-ethics</a>. Accessed 2020.</li> <li>Byyny RL, Papadakis MA, Paauw DS. <a href="https://alpha Dest Practices">Medical Professionalism Best Practices</a>. Menlo Park, CA: Alpha Omega Alpha Medical Society; 2015.</li> <li><a href="https://alphaomegaalpha.org/pdfs/2015MedicalProfessionalism.pdf">https://alphaomegaalpha.org/pdfs/2015MedicalProfessionalism.pdf</a>.</li> </ul>

Pediatric	Anesthesiology	Supplementa	I Guide



Professionalism 2: Accountability/Conscientiousness  Overall Intent: To take responsibility for one's own actions and their impact on patients and other members of the health care team		
Milestones	Examples	
Level 1 Recognizes situations that may impact one's own ability to complete tasks and responsibilities in a timely manner	<ul> <li>Responds promptly to reminders from program administrator to complete clinical and educational work hour logs and case logs</li> <li>Attends conferences and other educational activities on time</li> <li>Apologizes to team member(s) for unprofessional behavior without prompting</li> </ul>	
Level 2 Performs most tasks and responsibilities in a timely manner with appropriate attention to detail in routine situations	<ul> <li>Completes administrative tasks, documents safety modules, procedure review, and licensing requirements by specified due date</li> <li>Before going out of town, completes tasks in anticipation of lack of computer access while traveling</li> <li>Completes clinical and educational work hour logs and case logs without prompting</li> </ul>	
Level 3 Takes responsibility for the rare occurrence in which tasks are not completed in a timely manner and identifies strategies to prevent recurrence	<ul> <li>Notifies attending of multiple competing demands on call, appropriately triages tasks, and asks for assistance from other trainees or faculty members as needed</li> <li>Appropriately notifies day service team about overnight call events during transition of care or hand-off to avoid patient safety issues and compromise of patient care</li> <li>Apologizes to team member(s) for unprofessional behavior without prompting, offers restitution if possible and through self-reflection identifies root cause of failure</li> </ul>	
Level 4 Prioritizes tasks and responsibilities in a timely manner with appropriate attention to detail in even the most complex or stressful situations	<ul> <li>Takes responsibility for inadvertently omitting key patient information during hand-off and professionally discusses with the patient, family and interprofessional team as appropriate</li> <li>Follows up with a patient who had an IV infiltration after being discharged from the hospital</li> <li>Follows-up on a complex patient in the PICU after surgery</li> </ul>	
Level 5 Designs and implements an institutional systems approach to ensure timely task completion and shared responsibility	<ul> <li>Coordinates a multidisciplinary team (e.g., to facilitate ICU transfers throughout the institution)</li> <li>Leads multidisciplinary team in peri-operative root cause analysis to improve system practices (e.g., around infection control)</li> </ul>	
Assessment Models or Tools	<ul> <li>Compliance with deadlines and timelines</li> <li>Direct observation</li> <li>Global evaluations</li> <li>Multisource feedback</li> <li>Self-evaluations and reflective tools</li> <li>Simulation</li> </ul>	
Curriculum Mapping		

Notes or Resources	ASA. ASA Code of Ethics. <a href="https://www.asanet.org/code-ethics">https://www.asanet.org/code-ethics</a> . Accessed 2020.
	Code of conduct from fellow/resident institutional manual
	Expectations of residency program regarding accountability and professionalism

Milestones	Examples
<b>Level 1</b> Recognizes the importance of addressing personal and professional well-being	<ul> <li>Acknowledges one's own response to a patient's terminal diagnosis</li> <li>Is receptive to feedback on missed emotional cues after a family meeting</li> <li>Discusses well-being concerns and their implications for performance</li> </ul>
<b>Level 2</b> Lists available resources for personal and professional well-being	Independently identifies and communicates impact of a personal family tragedy
Describes institutional resources that are meant to promote well-being	<ul> <li>Completes e-learning modules (or other modality) related to fatigue management</li> <li>Demonstrates how to access an institutional crisis line</li> <li>Independently identifies the stress of relationship issues, difficult patients, and financial pressures, and seeks help if needed</li> </ul>
<b>Level 3</b> With assistance, proposes a plan to promote personal and professional wellbeing	<ul> <li>With the multidisciplinary team, develops a reflective response to deal with personal impact of difficult patient encounters and disclosures</li> <li>Identifies institutionally sponsored wellness programs</li> </ul>
Recognizes which institutional factors affect well-being	<ul> <li>Integrates feedback from the multidisciplinary team to develop a plan for identifying and responding to emotional cues during the next family meeting</li> <li>With supervision, assists in developing a personal learning or action plan to address factors potentially contributing to burnout or moral injury</li> </ul>
<b>Level 4</b> Independently develops a plan to promote personal and professional wellbeing	Independently identifies ways to manage personal stress both inside and out of the hospital
Describes institutional factors that positively and/or negatively affect well-being	<ul> <li>Self-assesses and seeks additional feedback on skills responding to emotional cues during a family meeting</li> <li>Works to prevent, mitigate, and intervene early during stressful periods in the learner peer group</li> </ul>
<b>Level 5</b> Creates institutional-level interventions that promote colleagues' wellbeing	<ul> <li>Assists in organizational efforts to address clinician well-being after an unanticipated patient death or catastrophic diagnosis</li> <li>Works with multidisciplinary team to develop a feedback framework for learners around family meetings</li> </ul>

Describes institutional programs designed to examine systemic contributors to burnout	Establishes a mindfulness program open to all employees
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Group interview or discussions for team activities</li> <li>Individual interview</li> <li>Institutional online training modules</li> <li>Self-assessment and personal learning plan</li> </ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>This subcompetency is not intended to evaluate a fellow's well-being, but to ensure each fellow has the fundamental knowledge of factors that impact well-being, the mechanisms by which those factors impact well-being, and available resources and tools to improve well-being.</li> <li>ACGME. Well-Being Tools and Resources. <a href="https://dl.acgme.org/pages/well-being-tools-resources">https://dl.acgme.org/pages/well-being-tools-resources</a>. Accessed 2022.</li> <li>Hicks PJ, Schumacher D, Guralnick S, Carraccio C, Burke AE. Domain of competence: personal and professional development. <i>Acad Pediatr</i>. 2014;14(2 Suppl):S80-97. <a href="https://linkinghub.elsevier.com/retrieve/pii/S1876-2859(13)00332-X">https://linkinghub.elsevier.com/retrieve/pii/S1876-2859(13)00332-X</a>.</li> <li>Local resources, including employee assistance programs (EAPs)</li> </ul>

Internary and Comm	nunication Chille 4. Detiont and Family Contared Communication
	nunication Skills 1: Patient- and Family-Centered Communication and behaviors to form constructive relationships with patients, to identify communication
	ses, and minimize them in the doctor-patient relationships; to organize and lead
communication around shared decision making	
Milestones	Examples
Level 1 Communicates with patients and their	Introduces self and faculty member; identifies patient, caretakers, and others in the room;
families in an understandable and respectful	and engages all parties in health care discussion
manner	Uses interpreter services for non-native English speakers
Level 2 Customizes communication in the	Avoids medical jargon and restates patient/caretaker's perspective when discussing
setting of personal biases and barriers with	induction options (intravenous versus inhaled)
patients and patients' families	Offers parent-present induction, when appropriate, to all caregivers regardless of
patients and patients families	sociocultural or language background
	30000001tarar or language background
Actively listens to patients and patients' families	Responds to questions regarding the risks of caudal anesthesia techniques
to elicit patient preferences and expectations	Theopeniae to questione regulating the noise of educal anestineous teermiques
Level 3 Explains complex and difficult	Discusses the role and implications of endotracheal intubation in a palliative care patient
information to patients and patients' families	undergoing a palliative procedure
, and the property of the prop	
Uses shared decision-making to make a	• Following a discussion of the risks and benefits of supplemental caudal anesthesia, elicits
personalized care plan	family concerns and addresses them appropriately; documents discussion and preference
· ·	in medical record
Level 4 Facilitates difficult discussions with	Explains the risks of neurocognitive dysfunction to parents of a neonate prior to
patients and patients' families	administration of anesthesia
Effectively negotiates and manages conflict	Explains to a patient and their family medical reasoning behind canceling their procedure
among patients, patients' families, and the	Explains causes and treatment of a corneal abrasion during post-operative visits
health care team	
Level 5 Mentors others in the facilitation of	Leads a discussion group on personal experience of moral distress
crucial conversations	
Adams to the sure in a sufficient was a button	Develope a marida management of the little and discounting or this contribution of the
Mentors others in conflict resolution	Develops a residency curriculum on health care disparities which addresses unconscious
	bias
Assessment Models or Tools	Serves on a hospital bioethics committee     Direct observation
Assessment Models of Tools	OSCE
	Self-assessment including self-reflection exercises
	Standardized patients
	Glandardized patients

Curriculum Mapping	•
Notes or Resources	<ul> <li>Laidlaw A, Hart J. Communication skills: an essential component of medical curricula.</li> </ul>
	Part I: Assessment of clinical communication: AMEE Guide No. 51. <i>Med Teach</i> .
	2011;33(1):6-8. <a href="https://www.tandfonline.com/doi/full/10.3109/0142159X.2011.531170">https://www.tandfonline.com/doi/full/10.3109/0142159X.2011.531170</a> .
	Makoul G. Essential elements of communication in medical encounters: The Kalamazoo
	consensus statement. Acad Med. 2001;76:390-393.
	https://pubmed.ncbi.nlm.nih.gov/11299158/.
	Makoul G. The SEGUE Framework for teaching and assessing communication skills.
	Patient Educ Couns. 2001;45(1):23-34. https://pubmed.ncbi.nlm.nih.gov/11602365/.
	<ul> <li>Symons AB, Swanson A, McGuigan D, Orrange S, Akl EA. A tool for self-assessment of</li> </ul>
	communication skills and professionalism in residents. BMC Med Educ. 2009;9:1.
	https://bmcmededuc.biomedcentral.com/articles/10.1186/1472-6920-9-1.

### Interpersonal and Communication Skills 2: Interprofessional and Team Communication Overall Intent: To effectively communicate with the health care team, including consultants, in both straightforward and complex situations **Milestones Examples Level 1** Respectfully requests or receives • Consults cardiology for a child with new onset, stable arrhythmia that persists postconsultations operatively Uses language that values all members of the Receives an acute pain consult request, asks clarifying questions politely, and expresses health care team appreciation for the motivation behind the consult request Respectfully receives feedback from the health • Acknowledges the contribution of each member of the patient care team to the patient care team Level 2 Clearly, concisely, and promptly • Communicates pre-operative plans with the attending anesthesiologist concisely in a requests or responds to a consultation timely manner Communicates information effectively with all Communicates intra-operative events to the surgical staff and attending anesthesiologist clearly and concisely in an organized and timely manner health care team members Solicits feedback on performance as a member Conducts post-operative visits and discusses patient complications with supervising of the health care team attending while reflecting on personal role in the patient's care • While leading an intra-operative resuscitation, clearly delegates tasks and asks if team Level 3 Uses closed-loop communication to members understand their roles verify understanding Asks other members of the health care team to repeat back recommendations to ensure understanding Adapts communication style to fit team needs • When receiving treatment recommendations from an attending physician, repeats back the plan to ensure understanding Communicates concerns and provides feedback • Provides constructive feedback to a medical student during intubation to peers and learners Level 4 Coordinates recommendations from • Collaborates with surgical colleagues to plan for post-operative analgesia in a patient on chronic opioids different members of the health care team to optimize patient care • Explains rationale for institution of the massive transfusion protocol during intra-operative Maintains effective communication in crisis hemorrhage situations

Communicates constructive feedback to superiors  Level 5 Role models flexible communication	<ul> <li>Alerts faculty member to a breech in sterility during a line placement</li> <li>Cautions faculty member about an imminent medication administration error</li> <li>Mediates a conflict resolution between different members of the health care team</li> </ul>
strategies that value input from all health care team members, resolving conflict when needed	• Mediates a conflict resolution between different members of the fleath care team
Leads an after-event debrief of the health care team	Leads a post-code team debriefing
Facilitates regular health care team-based feedback in complex situations	Prompts a post-case sign-out after a case requiring a massive transfusion and ICU care
Assessment Models or Tools	Direct observation
	Global assessment
	Medical record (chart) audit     Multisource feedback
	Simulation
Curriculum Mapping	•
Curriculum Mapping Notes or Resources	AHRQ. Curriculum Materials. <a href="https://www.ahrq.gov/teamstepps/curriculum-materials.html">https://www.ahrq.gov/teamstepps/curriculum-materials.html</a> .
	<ul> <li>AHRQ. Curriculum Materials. <a href="https://www.ahrq.gov/teamstepps/curriculum-materials.html">https://www.ahrq.gov/teamstepps/curriculum-materials.html</a>.</li> <li>Tait AR, Teig MK, Voepel-Lewis T. Informed consent for anesthesia: A review of practice</li> </ul>
	• AHRQ. Curriculum Materials. <a href="https://www.ahrq.gov/teamstepps/curriculum-materials.html">https://www.ahrq.gov/teamstepps/curriculum-materials.html</a> .
	<ul> <li>AHRQ. Curriculum Materials. <a href="https://www.ahrq.gov/teamstepps/curriculum-materials.html">https://www.ahrq.gov/teamstepps/curriculum-materials.html</a>.</li> <li>Tait AR, Teig MK, Voepel-Lewis T. Informed consent for anesthesia: A review of practice and startegies for optimizing the consent process. <i>Can J Anaesth</i>. 2014;61(9):832-842. <a href="https://pubmed.ncbi.nlm.nih.gov/24898765/">https://pubmed.ncbi.nlm.nih.gov/24898765/</a>.</li> <li>Dehon E, Simpson K, Fowler D, Jones A. Development of the faculty 360.</li> </ul>
	<ul> <li>AHRQ. Curriculum Materials. <a href="https://www.ahrq.gov/teamstepps/curriculum-materials.html">https://www.ahrq.gov/teamstepps/curriculum-materials.html</a>.</li> <li>Tait AR, Teig MK, Voepel-Lewis T. Informed consent for anesthesia: A review of practice and startegies for optimizing the consent process. Can J Anaesth. 2014;61(9):832-842. <a href="https://pubmed.ncbi.nlm.nih.gov/24898765/">https://pubmed.ncbi.nlm.nih.gov/24898765/</a>.</li> <li>Dehon E, Simpson K, Fowler D, Jones A. Development of the faculty 360. <a href="https://www.mededportal.org/publication/10174/">https://www.mededportal.org/publication/10174/</a>.</li> </ul>
	<ul> <li>AHRQ. Curriculum Materials. <a href="https://www.ahrq.gov/teamstepps/curriculum-materials.html">https://www.ahrq.gov/teamstepps/curriculum-materials.html</a>.</li> <li>Tait AR, Teig MK, Voepel-Lewis T. Informed consent for anesthesia: A review of practice and startegies for optimizing the consent process. <i>Can J Anaesth</i>. 2014;61(9):832-842. <a href="https://pubmed.ncbi.nlm.nih.gov/24898765/">https://pubmed.ncbi.nlm.nih.gov/24898765/</a>.</li> <li>Dehon E, Simpson K, Fowler D, Jones A. Development of the faculty 360. <a href="https://www.mededportal.org/publication/10174/">https://www.mededportal.org/publication/10174/</a>.</li> <li>Green M, Parrott T, Cook G., Improving your communication skills. <a href="https://www.ahrq.gov/teamstepps/curriculum-materials.html">https://www.ahrq.gov/teamstepps/curriculum-materials.html</a>.</li> </ul>
	<ul> <li>AHRQ. Curriculum Materials. <a href="https://www.ahrq.gov/teamstepps/curriculum-materials.html">https://www.ahrq.gov/teamstepps/curriculum-materials.html</a>.</li> <li>Tait AR, Teig MK, Voepel-Lewis T. Informed consent for anesthesia: A review of practice and startegies for optimizing the consent process. Can J Anaesth. 2014;61(9):832-842. <a href="https://pubmed.ncbi.nlm.nih.gov/24898765/">https://pubmed.ncbi.nlm.nih.gov/24898765/</a>.</li> <li>Dehon E, Simpson K, Fowler D, Jones A. Development of the faculty 360. <a href="https://www.mededportal.org/publication/10174/">https://www.mededportal.org/publication/10174/</a>.</li> </ul>
	<ul> <li>AHRQ. Curriculum Materials. <a href="https://www.ahrq.gov/teamstepps/curriculum-materials.html">https://www.ahrq.gov/teamstepps/curriculum-materials.html</a>.</li> <li>Tait AR, Teig MK, Voepel-Lewis T. Informed consent for anesthesia: A review of practice and startegies for optimizing the consent process. <i>Can J Anaesth</i>. 2014;61(9):832-842. <a href="https://pubmed.ncbi.nlm.nih.gov/24898765/">https://pubmed.ncbi.nlm.nih.gov/24898765/</a>.</li> <li>Dehon E, Simpson K, Fowler D, Jones A. Development of the faculty 360. <a href="https://www.mededportal.org/publication/10174/">https://www.mededportal.org/publication/10174/</a>.</li> <li>Green M, Parrott T, Cook G., Improving your communication skills. <a href="https://www.bmj.com/content/344/bmj.e357">BMJ. 2012;344:e357</a>.</li> <li>Henry SG, Holmboe ES, Frankel RM. Evidence-based competencies for improving communication skills in graduate medical education: a review with suggestions for</li> </ul>
	<ul> <li>AHRQ. Curriculum Materials. <a href="https://www.ahrq.gov/teamstepps/curriculum-materials.html">https://www.ahrq.gov/teamstepps/curriculum-materials.html</a>.</li> <li>Tait AR, Teig MK, Voepel-Lewis T. Informed consent for anesthesia: A review of practice and startegies for optimizing the consent process. <i>Can J Anaesth</i>. 2014;61(9):832-842. <a href="https://pubmed.ncbi.nlm.nih.gov/24898765/">https://pubmed.ncbi.nlm.nih.gov/24898765/</a>.</li> <li>Dehon E, Simpson K, Fowler D, Jones A. Development of the faculty 360. <a href="https://www.mededportal.org/publication/10174/">https://www.mededportal.org/publication/10174/</a>.</li> <li>Green M, Parrott T, Cook G., Improving your communication skills. <a href="https://www.bmj.com/content/344/bmj.e357">BMJ. 2012;344:e357</a>.</li> <li>Henry SG, Holmboe ES, Frankel RM. Evidence-based competencies for improving communication skills in graduate medical education: a review with suggestions for implementation. <a href="https://www.bmj.com/content/3345/">https://www.bmj.com/content/344/bmj.e357</a>.</li> </ul>
	<ul> <li>AHRQ. Curriculum Materials. <a href="https://www.ahrq.gov/teamstepps/curriculum-materials.html">https://www.ahrq.gov/teamstepps/curriculum-materials.html</a>.</li> <li>Tait AR, Teig MK, Voepel-Lewis T. Informed consent for anesthesia: A review of practice and startegies for optimizing the consent process. <i>Can J Anaesth</i>. 2014;61(9):832-842. <a href="https://pubmed.ncbi.nlm.nih.gov/24898765/">https://pubmed.ncbi.nlm.nih.gov/24898765/</a>.</li> <li>Dehon E, Simpson K, Fowler D, Jones A. Development of the faculty 360. <a href="https://www.mededportal.org/publication/10174/">https://www.mededportal.org/publication/10174/</a>.</li> <li>Green M, Parrott T, Cook G., Improving your communication skills. <a href="https://www.bmj.com/content/344/bmj.e357">BMJ. 2012;344:e357</a>. <a href="https://www.bmj.com/content/344/bmj.e357">https://www.bmj.com/content/344/bmj.e357</a>.</li> <li>Henry SG, Holmboe ES, Frankel RM. Evidence-based competencies for improving communication skills in graduate medical education: a review with suggestions for implementation. <a href="https://www.tandfonline.com/doi/full/10.3109/0142159X.2013.769677">https://www.tandfonline.com/doi/full/10.3109/0142159X.2013.769677</a>.</li> </ul>
	<ul> <li>AHRQ. Curriculum Materials. <a href="https://www.ahrq.gov/teamstepps/curriculum-materials.html">https://www.ahrq.gov/teamstepps/curriculum-materials.html</a>.</li> <li>Tait AR, Teig MK, Voepel-Lewis T. Informed consent for anesthesia: A review of practice and startegies for optimizing the consent process. <a href="https://pubmed.ncbi.nlm.nih.gov/24898765/">Can J Anaesth. 2014;61(9):832-842. <a href="https://pubmed.ncbi.nlm.nih.gov/24898765/">https://pubmed.ncbi.nlm.nih.gov/24898765/</a>.</a></li> <li>Dehon E, Simpson K, Fowler D, Jones A. Development of the faculty 360. <a href="https://www.mededportal.org/publication/10174/">https://www.mededportal.org/publication/10174/</a>.</li> <li>Green M, Parrott T, Cook G., Improving your communication skills. <a href="https://www.bmj.com/content/344/bmj.e357">BMJ. 2012;344:e357</a>.</li> <li>Henry SG, Holmboe ES, Frankel RM. Evidence-based competencies for improving communication skills in graduate medical education: a review with suggestions for implementation. <a href="https://www.bmj.com/content/3434/">Med Teach</a>. 2013;35(5):395-403.</li> </ul>

Interpersonal and Communication Skills 3: Communication within Health Care Systems  Overall Intent: To effectively communicate using a variety of methods	
Milestones	Examples
Level 1 Accurately records information in the patient record; demonstrates judicious use of documentation shortcuts	Documentation is accurate but may include extraneous information
Safeguards patient personal health information	Avoids talking about patients in the elevator, public spaces, or on social media
Communicates through appropriate channels as required by institutional policy	Identifies institutional and departmental communication hierarchy for concerns and safety issues
Level 2 Accurately records information in the anesthetic record for basic cases	Only uses secure communication modalities when sharing protected health information     Completes all components of the intra-operative record in a timely manner
Documents required data in formats specified by institutional policy	<ul> <li>Completes intubation note for an urgent ICU intubation using the appropriate template and correct elements</li> <li>Correctly uses the institutional system to file a report of a safety issue</li> </ul>
Respectfully communicates concerns about the system	Recognizes that a communication breakdown has happened and respectfully brings the breakdown to the attention of the chief resident or faculty member
Level 3 Accurately records information in the anesthetic record and communicates complex care decisions for complex cases	Documents critical event notes in the medical record concisely and in a timely manner
Appropriately selects direct and indirect forms of communication based on context	<ul> <li>Follows-up with a patient's family in person regarding a difficult intubation</li> <li>Provides a written handout to patient/family regarding local regulations for the proper use and disposal of prescribed opioids for post-operative pain</li> </ul>
Respectfully communicates concerns about the system and contributes to solutions	Provides a written handout on risks of sugammadex and contraception
	<ul> <li>Knows when to direct concerns locally, departmentally, or institutionally, (i.e., appropriate escalation)</li> </ul>
Level 4 Uses medical record functionality to highlight challenges in anesthetic care to facilitate future peri-operative management	Creates consistently accurate, organized, and concise documentation, frequently incorporating anticipatory guidance

Models exemplary written or verbal communication	Creates exemplary pre-operative assessments that are used to teach residents
Uses appropriate channels to offer clear and constructive suggestions to improve the system	Talks directly to an emergency department physician (or surgical colleague) about breakdowns in communication to prevent recurrence
<b>Level 5</b> Explores innovative uses of the medical record to facilitate peri-operative management	Leads a task force established by the hospital QI committee to develop a plan to improve house staff hand-offs
Guides departmental or institutional policies and procedures around communication	Actively participates in a committee to develop a pandemic disaster response plan
Initiates difficult conversations with appropriate stakeholders to improve the system	Contacts hospital leadership to discuss ways to improve fellow well-being
Assessment Models or Tools	<ul> <li>Direct observation</li> <li>Medical record (chart) audit</li> <li>Multisource feedback</li> <li>OSCE</li> <li>Simulation</li> </ul>
Curriculum Mapping	•
Notes or Resources	<ul> <li>APSF. Improving Post Anesthesia Care Unit (PACU) Handoff By Implementing a Succinct Checklist. <a href="https://lhatrustfunds.com/wp-content/uploads/2015/07/PACU-handoff.pdf">https://lhatrustfunds.com/wp-content/uploads/2015/07/PACU-handoff.pdf</a>.</li> <li>Bierman JA, Hufmeyer KK, Liss DT, Weaver AC, Heiman HL. Promoting responsible electronic documentation: validity evidence for a checklist to assess progress notes in the electronic health record. <a href="https://exau.net.org/decirity/129/4):420-432">https://exau.net.org/decirity/129/4):420-432</a>.</li> <li><a href="https://www.tandfonline.com/doi/full/10.1080/10401334.2017.1303385">https://www.tandfonline.com/doi/full/10.1080/10401334.2017.1303385</a>.</li> <li>Haig KM, Sutton S, Whittington J. SBAR: a shared mental model for improving communication between clinicians. <a href="https://www.jointcommissionjournal.com/article/S1553-7250(06)32022-3/fulltext">https://www.jointcommissionjournal.com/article/S1553-7250(06)32022-3/fulltext</a>.</li> <li>Starmer AJ, et al. I-pass, a mnemonic to standardize verbal handoffs. <a href="https://ediatrics.2012;129(2):201-204">Pediatrics.2012;129(2):201-204</a>.</li> <li></li></ul>

To help programs transition to the new version of the Milestones, the ACGME has mapped the original Milestones 1.0 to the new Milestones 2.0. Indicated below are where the subcompetencies are similar between versions. These are not exact matches but are areas that include similar elements. Not all subcompetencies map between versions. Inclusion or exclusion of any subcompetency does not change the educational value or impact on curriculum or assessment.

Milestones 1.0	Milestones 2.0
PC1: Pre-anesthetic Patient Evaluation, Assessment, and Preparation	PC1: Pediatric Pre-Anesthetic Patient Evaluation, Assessment, and Preparation
PC2: Technical Skills	PC2: Technical Skills – Airway Management PC3: Technical Skills – Pediatric Vascular Access (including peripheral, arterial, and central lines) PC4: Technical Skills – Pediatric Regional (Peripheral and Neuraxial) Anesthesia
PC3: Peri-operative Planning and Management	PC5: Peri-Operative Planning for Pediatric Patients PC6: Peri-Operative Management for Pediatric Patients
No match	PC7: Situational Awareness and Crisis Management
MK1: Knowledge of Biomedical, Epidemiologic, and Developmental Sciences related to Pediatric Anesthesiology	MK1: Foundational Knowledge of Pediatric Anesthesiology
MK2: Knowledge of Clinical and Behavioral Sciences related to Pediatric Anesthesiology	No match
No match	MK2: Clinical Reasoning
SBP1: Interdisciplinary and Transition of Care	SBP2: System Navigation for Patient-Centered Care
SBP2: Incorporation of Patient Safety and Quality Improvement into Clinical Practice	SBP1: Patient Safety and Quality Improvement
SBP3: : Understanding of Health Care Economics: Cost Awareness and Cost-benefit Analysis	SBP3: Physician Role in Health Care Systems
PBLI1: Self-directed Learning and Scholarly Activity	PBLI1: Evidence-Based and Informed Practice PBLI2: Reflective Practice and Commitment to Personal Growth
PBLI2: Education of Team Members and Other Health Care Provider	ICS2: Interprofessional and Team Communication
PROF1: Commitment to Institution, Department, and Colleagues	PROF1: Professional Behavior and Ethical Principles PROF2: Accountability/ Conscientiousness
PROF2: Receiving and Giving of Feedback	PBLI2: Reflective Practice and Commitment to Personal Growth

PROF3: Responsibility to Maintain Personal Emotional,	PROF3: Self-Awareness and Well-Being
Physical, and Mental Health	
ICS1: Communication with Patients and Families	ICS1: Patient and Family-Centered Communication
No match	ICS3: Communication within Health Care Systems

#### **Available Milestones Resources**

Milestones 2.0: Assessment, Implementation, and Clinical Competency Committees Supplement, new 2021 - <a href="https://meridian.allenpress.com/jgme/issue/13/2s">https://meridian.allenpress.com/jgme/issue/13/2s</a>

Clinical Competency Committee Guidebook, updated 2020 -

https://www.acgme.org/Portals/0/ACGMEClinicalCompetencyCommitteeGuidebook.pdf?ver=2020-04-16-121941-380

Clinical Competency Committee Guidebook Executive Summaries, new 2020 - <a href="https://www.acgme.org/What-We-Do/Accreditation/Milestones/Resources">https://www.acgme.org/What-We-Do/Accreditation/Milestones/Resources</a> - Guidebooks - Clinical Competency Committee Guidebook Executive Summaries

Milestones Guidebook, updated 2020 - https://www.acgme.org/Portals/0/MilestonesGuidebook.pdf?ver=2020-06-11-100958-330

Milestones Guidebook for Residents and Fellows, updated 2020 -

https://www.acgme.org/Portals/0/PDFs/Milestones/MilestonesGuidebookforResidentsFellows.pdf?ver=2020-05-08-150234-750

Milestones for Residents and Fellows PowerPoint, new 2020 - <a href="https://www.acgme.org/Residents-and-Fellows/The-ACGME-for-Residents-and-Fellows">https://www.acgme.org/Residents-and-Fellows/The-ACGME-for-Residents-and-Fellows</a>

Milestones for Residents and Fellows Flyer, new 2020 <a href="https://www.acgme.org/Portals/0/PDFs/Milestones/ResidentFlyer.pdf">https://www.acgme.org/Portals/0/PDFs/Milestones/ResidentFlyer.pdf</a>

*Implementation Guidebook*, new 2020 - <a href="https://www.acgme.org/Portals/0/Milestones%20Implementation%202020.pdf?ver=2020-05-20-152402-013">https://www.acgme.org/Portals/0/Milestones%20Implementation%202020.pdf?ver=2020-05-20-152402-013</a>

Assessment Guidebook, new 2020 -

https://www.acgme.org/Portals/0/PDFs/Milestones/Guidebooks/AssessmentGuidebook.pdf?ver=2020-11-18-155141-527

Milestones National Report, updated each Fall -

https://www.acgme.org/Portals/0/PDFs/Milestones/2019MilestonesNationalReportFinal.pdf?ver=2019-09-30-110837-587 (2019)

Milestones Bibliography, updated twice each year -

 $\underline{https://www.acgme.org/Portals/0/PDFs/Milestones/MilestonesBibliography.pdf?ver=2020-08-19-153536-447}$ 

Developing Faculty Competencies in Assessment courses - <a href="https://www.acgme.org/Meetings-and-Educational-Activities/Other-Educational-Activities/Courses-and-Workshops/Developing-Faculty-Competencies-in-Assessment">https://www.acgme.org/Meetings-and-Educational-Activities/Other-Educational-Activities/Courses-and-Workshops/Developing-Faculty-Competencies-in-Assessment</a>

Assessment Tool: Direct Observation of Clinical Care (DOCC) - <a href="https://dl.acgme.org/pages/assessment">https://dl.acgme.org/pages/assessment</a>

Assessment Tool: <u>Teamwork Effectiveness Assessment Module</u> (TEAM) - <u>https://dl.acgme.org/pages/assessment</u>

Learn at ACGME has several courses on Assessment and Milestones - <a href="https://dl.acgme.org/">https://dl.acgme.org/</a>